

Austria	SRD34	Indonesia	Rupiah	Philippines	Peso
Bahrain	Dh5.700	Iran	Rial	Portugal	Escudo
Belgium	DPF 3.500	Iraq	Stg 3.500	Portugal	Escudo
Denmark	DKr 12.200	Italy	Lira	Portugal	Escudo
Egypt	ED.3.25	Kuwait	Fr 2.500	S. Africa	Rand
Finland	PFV 7.50	Malaysia	LC 2.000	Giapponese	Yen
Germany	DM 2.620	Malaysia	MS 2.25	Sweden	SEK 1.12
Greece	Dr 1.200	Mexico	MX 1.00	Switzerland	Fr 1.12
Hong Kong	HK\$12.200	Nicaragua	NC 1.00	UK	£ 1.50
Hungary	FT 1.07	Nicaragua	NC 1.00	USA	US 1.00
Iceland	ISK 1.200	Peru	Pe 1.00	Yugoslavia	YU 1.00
India	Rs 5.00	Portugal	Stg 1.00	Zimbabwe	Stg 1.00

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Thursday September 20 1990

CAR MAKERS
Fighting to survive
in tough Taiwan

Page 7

D 8523A

World News

Assassination attempt may mean tighter UK security

An Irish Republican Army assassination attempt on former Gibraltar Governor Sir Peter Terry may result in a wide-ranging overhaul of security by the British Government. Sir Peter, governor when three IRA members were shot dead in Gibraltar, was seriously wounded during a gun attack at his home in the English Midlands. Page 16

Ryzhikov pressure
Pressure on Soviet Prime Minister Nikolai Ryzhikov to resign was stepped up when the Russian parliament demanded formally that he quit. Page 5

Peace talks collapse
The acrimonious collapse of Cambodian peace talks in Bangkok could seriously delay international efforts to end a decade of civil war. France has offered to host another conference. Page 6

Winnie Mandela held
Winnie Mandela, already facing charges of kidnap and assault, was briefly detained by police when spent rifle cartridges were found in her car. Page 1

Massachusetts upset
Boston University president John Silber, written off a week ago, won the Democratic nomination for governor of Massachusetts. Page 4

Seoul sackings
President Roh Tae-woo of South Korea sacked two ministers and transferred a third after criticism over farm policy and severe flooding. Page 6

Basques burn buses
Several hundred demonstrators protesting at the killing of a Basque guerrilla by Spanish police set up barricades and burned buses and cars in San Sebastian and Bilbao.

Havel foresees crisis
Economic crisis could threaten the Czechoslovak government by the end of the year unless privatisation and a purge of bureaucrats were carried out speedily, President Vaclav Havel said in an interview.

PanAm bomb charge
Greece charged a Palestinian with premeditated murder in the 1982 bombing of a PanAm airliner bound for Hawaii from Japan.

Hanoi olive branch
Vietnamese Vice-Premier General Vo Nguyen Giap arrived in China for Hanoi's highest-level official visit since the two countries fought a brief border war in 1979. War hero Giap said it was time to normalise relations. Page 6

Threat to computers
A flawed computer virus program could "freeze" infected personal computers throughout the world on Saturday. Australian scientists said the hard-to-detect program corrupts with gibberish.

Ben Bella comeback
Former Algerian President Ahmed Ben Bella, due home from exile this month, said on French television that he did not rule out a brief return to power.

Deputies accused
An East German parliamentary commission said it suspected nine unnamed deputies of having been informers for security police and wanted their immediate resignation. Amnesty delay, Page 5

Typhoon
Typhoon Fio, the most powerful storm to hit Japan in almost three decades, roared towards Tokyo, leaving 10 dead and nine missing in a trail of destruction.

Holy water rationing
Pilgrims to Lourdes Roman Catholic shrine are restricted to one glass of holy water each because of French drought.

CONTENTS
US military: Gulf build-up pressures major cuts
In Europe 5
Petrochemicals: Korea leaps forward 6
Law: Strong domestic interest provoked by Hungary's privatisation 11
Advertising: Tradition reigns supreme 12
Editorial comment: Arms are not the answer; Mr Clarke's middle way 14
New rules on foreign investment: A delicate case of jurisdictions 14
Economic viewpoint: Disastrous cures for a UK recession 15

Business Summary

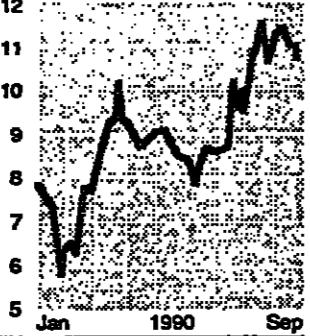
Brussels withdraws plan for farm subsidy cuts

By Peter Riddell, US Editor, in Washington

Raymond MacSharry, EC Agriculture Commissioner, withdrew proposals for cutting agriculture support by 30 per cent over 10 years after several of his fellow commissioners argued that the EC should go further in reducing the subsidies paid to encourage farm exports. Mr MacSharry said this was an unjustified concession to US demands. Earlier report, Page 7

MARKETS: Nickel The London Metal Exchange price for immediate delivery fell by \$29.50 to \$10,745 a tonne, despite news that PT International Nickel Indonesia has, for the second time this year,

Nickel
Cash metal ('000 \$ per tonne)



announced a substantial reduction in its expected metal production. Tokyo: The Nikkei registered a new low for the year, falling 158.65 in indexative trading to close at 23,271.7. Wall Street: The Dow Jones Industrial Average stood lower at mid-session, down 16.83 at 2,554.46, after rising 3.96 in Tokyo to close at 2,571.29. Frankfurt: DAX fell by 19.73 to close at 1,487.54. Back Page, Section II

BRITISH Telecom and a Thai partner are to upgrade Thailand's telephone system in deal worth £23m (\$3.6bn). Page 16

DAIMLER-Benz West German industrial combine and companies in Mitsubishi grouping, Japan's largest corporate family, unveiled plans for 11 actual and potential joint projects. Page 17

TESCO, UK food retailing group, recorded a 28 per cent gain in interim pre-tax profits. Page 16

AIR France, French national airline, is to launch economy drive and spending freeze to cope with difficult market conditions. Page 17

BOLIVIA, Tunisia and Venezuela completed the process for joining Gatt. Page 7

GRANDEUR de Banque, Belgium's biggest commercial bank, said consolidated first-half net profits increased by 3.8 per cent to BFr4.24bn (£133m). Page 18

PRIME Motor Inns, New Jersey-based hotel and motor inn company, has filed for protection under Chapter 11 of US Bankruptcy Code. Page 19

BCE, Canadian conglomerate which takes in Bell Canada and Northern Telecom, is to join US and Mexican interests in a joint bid for 30 per cent of Telefonos de Mexico, the Mexican state-owned telecommunications company. Page 19

MALAYSIA Mining Corporation, Malaysia's largest mining group, reported 51 per cent drop in first-half pre-tax profits to \$830m (US\$1.1bn). Page 20

BURNS, Philip, Sydney-based food technology and hardware group, was held to a 2 per cent earnings rise in the year to June. Page 20

President Collor lowers Brazil's nuclear aims
A secret programme started in the 1970s has brought Brazilian scientists within a hair's breadth of building a nuclear bomb. But President Collor de Mello assures the west the project has ceased Page 4

Financial Futures
Gold 21
Commodities 22-25
4 Arts Guide + Reviews 13
5 Books 21-22
Companies 18
10 Commodity 27
11 Law 28
12 Letters 32-35
13 Management 40

Greenspan says Gulf crisis adds to US recession risk

By Peter Riddell, US Editor, in Washington

HIGHER OIL prices might add up to 2 per cent to US consumer prices over the next year and reduce total output by 1 per cent. Mr Alan Greenspan, the chairman of the Federal Reserve, said yesterday.

He warned that the US economy faced "new and substantial risks" as a result of the Gulf crisis.

Testifying before the Joint Economic Committee of Congress, Mr Greenspan said that while the US economy was growing "very slowly," there was so far "no evidence it is tilting" into recession.

He acknowledged, however, that the current growth "may not go on indefinitely" and the possibility of a recession had "clearly risen with the onset of the Gulf crisis and the oil shock."

In his gloomiest assessment to date, Mr Greenspan forecast that higher oil prices might add between 1½ and 2 per cent to US consumer prices over the next year on the assumption of average crude prices of just under \$30 a barrel, or \$10 higher than in July. This would also add \$30bn to the annual US oil import bill.

He warned that the core rate of consumer price inflation may have crept higher before the crisis and now "the chance of a significant break soon in



MR John Major, Britain's Chancellor of the Exchequer, (left) announced a four-point plan to ease the debt burden of the poorest, most heavily indebted developing countries. He proposed at the Commonwealth Finance Ministers' meeting in Port of Spain, Trinidad that creditor nations should double their official debt write-offs and agree more generous rescheduling terms. The previously agreed "Toronto Terms" had proved insufficient to tackle debtors' problems, Mr Major said. Page 16

the inflation trend would seem to have diminished in view of the additional pressures from oil.

Coinciding with his evidence, the Fed published its regular Beige Book survey of regional economic conditions showing that activity is "expanding more slowly or declining" in most districts.

Weakness is most apparent in the north-eastern and mid-Atlantic (from New York to the annual oil import bill.

While patterns of consumer spending vary widely, rates of increase are generally slowing. Assessments of manufacturing range from moderate expansion

to absolute declines with, on average, little movement in orders or production.

This survey will be taken into account when the Fed's policymaking Open Market Committee reviews monetary policy on October 2.

Mr Greenspan was characteristically cautious, even at times opaque, in his views yesterday, stressing the high degree of uncertainty in assessing the impact of the Gulf crisis.

He did not believe the crisis had completely restricted the Fed's room for manoeuvre, although he warned that a cut in short-term interest rates

might be needed to combat the inflation.

He cited three reasons which should stop governments' subsidising oil prices:

• subsidies would worsen fiscal deficits and add an additional burden to government budgets;

• market intervention would lead to pressures that would lead to one day burst, and also lead to a misallocation of resources;

• subsidies would run counter to conservation efforts, which have already helped industrialised countries cope with higher oil prices.

The report predicts a modest slowdown in growth in the industrialised countries and a rise in inflation because of higher oil prices.

But the impact on east Europe is expected to be especially severe. These countries are highly dependent on oil as a source of energy, and are already suffering the impact of increasing severity.

Mr Jacob Frenkel, chief IMF economist, said the impact of higher oil prices would be less severe than in the two oil shocks of the 1970s. Assuming no war broke out, the absolute increase in oil prices looked likely to be less than on either occasion. The industrialised

countries had weaned themselves away from oil as a result of conservation measures introduced since the 1970s.

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CRISIS IN THE GULF

Congress steps up criticism of Bush's Gulf policy

By Lionel Barber in Washington

PRESIDENT George Bush's honeymoon with Congress on the Gulf crisis is over.

Last week, members vented their frustration with Japan and West Germany for failing to contribute adequately to Operation Desert Shield. This week, Democrats began the hunt for scapegoats at home to explain why, in Mr Bush's own words, the US is on the brink of war with Iraq.

The groundswell of Congressional criticism may simply reflect unease about the drift toward military hostilities in the absence of a diplomatic solution. What is clear is that domestic criticism is previously confined to neo-isolationists on the right is spreading as Congress struggles to shape a role for itself in the crisis.

Mr Richard Cheney, US Defence Secretary, remains hopeful that the arms package will go through. This week, he told Mr Moshe Arens, Israel's Defence Minister, that the US would look sympathetically on Jerusalem's request for an extra \$1bn in military aid and sophisticated weapons, provided its supporters refrained from blocking the Saudi deal.

There is still some concern about the method of payment: Israel's debts put it in a much weaker bargaining position than cash-rich Saudi Arabia. More importantly, some members question why the Administration deems it necessary to sell the Saudis so much, so soon. Those with longer memories recall how the US armed the Shah of Iran to the teeth.

"Yeah," said one Democrat,

and looked what happened to him."

A separate, but equally troublesome source of criticism concerns the Administration's earlier policy on Iraq, now branded as a major failure bordering on appeasement.

The debate began last week after the Iraqis - in a move clearly aimed at discrediting President Bush - provided a transcript of a meeting between President Saddam Hussein and Ms April Glaspie, US ambassador to Baghdad, on July 25, a few days before Iraq's invasion of Kuwait.

The most damaging revelation was Ms Glaspie's assertion that the US "has no opinion on the Arab-Arab conflicts like your border disagreement with Kuwait." More revealing, perhaps, was Ms Glaspie's later statement in an interview with The New York Times which appeared to corroborate this key point.

Obviously, said Ms Glaspie, "I didn't think - and nobody else did - that the Iraqis were going to take off Kuwait."

The implication is that the Bush Administration was prepared to let Mr Saddam chew off disputed territory belonging to Kuwait, such as the two small Kuwaiti islands which perch astride Iraq's access to the Gulf as well as part of the Kuwaiti oil-field.

Democrats sense a political opening. This week, Mr John Kelly, the Assistant Secretary of State for the Middle East and the chief architect of the Iraq policy, was summoned to

the House Foreign Affairs Committee and roared for opposing sanctions against Baghdad, and for sending ambiguous signals about Washington's response to an invasion of Kuwait.

Mr Lee Hamilton, widely

seen as a possible future Democratic Secretary of State, thundered at Mr Kelly: "I asked you if there was a commitment to come to Kuwait's defence if attacked. Your response over and over again was: we have no defence treaty relationship with any Gulf country."

Congressional criticism confined to the assistant secretary level is tolerable; the alarm bells will start ringing if it spreads upwards to Mr James Baker, the US Secretary of State.

UK freezes bank accounts of supplier to Iraq

By Victor Mallet and Richard Donkin in London

BRITAIN yesterday froze bank accounts of Iraqi-controlled companies in the UK which were part of a group supplying Iraq with equipment for its military industries.

The frozen accounts - some of them at Lloyds Bank - belong to Matrix Churchill, the Coventry-based machine tool firm, and its parent companies Technology and Development Group (TDG) and TMG Engineering.

However, Matrix Churchill, bankers and British officials said last night that the machine tool operation, which employs 600 people, could use some bank accounts and was continuing to trade.

The embargo on exports to Iraq suspended a \$25m turnkey project by Matrix to establish a die-forging plant in Iraq. Most of the order had been sub-contracted and Matrix was able to invoke the *force majeure* clause in its contracts.

Iraq, meanwhile, announced yesterday it was seizing the assets of countries supporting sanctions against Baghdad, although various governments and banks said there was relatively little inside Iraq for Baghdad to seize. Non-Arabic speakers are not allowed to own property in Iraq.

"All assets - cash deposits, property, interest and other revenues - belonging to the governments, institutions, companies and banks of the countries that have joined the oppressive resolutions against Iraq are hereby confiscated," said the text of a new law reported by the Iraqi News Agency.

NEWS IN BRIEF

KGB chief concerned over Soviet citizens

Mr Vladimir Kryuchkov, the KGB chief, said yesterday the plight of about 90 Soviet military specialists in Iraq was worsening and Moscow would hold Baghdad responsible for their welfare, Reuter reports from Moscow.

"Conditions under which Soviet specialists are operating in Iraq have worsened lately," Mr Kryuchkov told a group of visiting executives from a US news organisation. "We hold Iraq authorities responsible for their lives and their state of health," he added.

The Soviet Foreign Ministry meanwhile denied Moscow had agreed to lend the US a large ship to ferry military equipment to the Gulf.

Nato boosts patrols

Nato yesterday agreed to send extra spy aircraft to the Gulf and warships to reinforce the eastern Mediterranean, alliance sources said. Reuter reports from Brussels.

Nato ambassadors approved the idea of sending more Awacs aircraft to Turkey. Some have already been patrolling the area. The meeting was also understood to have approved a US request to move an alliance ship - eight warships from different countries - to the eastern Mediterranean from its present deployment in the west.

Quayle denies Saddam threat

Vice-President Dan Quayle denied yesterday that the US intended to eliminate President Saddam Hussein of Iraq and said Washington would allow him to remain in power if he halted his military aggression, Reuter reports from Washington.

Saudis lift immigrant privileges

Saudi Arabia, angered by the pro-Iraq stance of Yemen and PLO, yesterday abolished privileges enjoyed by hundreds of thousands of Yemenis and Palestinians working in the oil-rich kingdom, Reuter reports from Nicosia. An interior ministry statement said all foreigners would be treated equally under the kingdom's strict immigration laws. Yemenis had been exempted from the need to stay in the kingdom.

Argentina to send token force

By John Barber in Buenos Aires

PRESIDENT Carlos Menem of

Argentina has ordered a combined about 100 soldiers, two transport aircraft and two navy vessels to join the international forces in the Gulf.

Mr Domingo Cavallo, Argentina's foreign minister, announced the decision on a nationwide broadcast on Tuesday night. Officials said the announcement followed a request on Monday by the Kuwaiti government-in-exile for Argentina to contribute to the forces.

Argentina is the first Latin American nation to send troops to the Gulf. An active Argentina role in the Gulf crisis has been hotly debated for months. A token presence there will distract Argentina's politically restless soldiers from domestic affairs. Also, a

responsible international mission could also improve their image, darkened by violent repression in the 1970s and humiliating defeat in the Falklands conflict with Britain in 1982.

The troops' activities in the Gulf will have the added virtue of distracting public opinion from the country's severe economic problems. The government says Arab countries will meet the cost of deploying the forces.

Mr Cavallo feels that participation in the Gulf forces could overcome Argentina's isolation and improve relations with the US. "Argentina wants to take part in the new world security system which will emerge as a consequence of this conflict."

Argentine diplomats believe their refusal to declare war on

Germany until the final months of the Second World War deprived Argentina of American economic and political support in the postwar period.

Although relations between Washington and Buenos Aires are warm, the US has always been concerned about Argentina's involvement in the Concorde II, an intermediate range missile system, developed jointly with Egypt, Iraq and West Germany.

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CRISIS IN THE GULF

Turkey asks allies to repay \$5bn Gulf 'costs'

By Jim Bodenham in Ankara

TURKEY has estimated that the Gulf crisis will cost it \$5bn (£2.7bn). It is to press its compensation claim in Washington, both at this week's annual IMF/World Bank meeting and during next week's visit to the US of Mr Turgut Ozal, the Prime Minister.

However, Turkey's central bank governor said this week that the Turkish economy was robust enough to bear the extra costs caused by the crisis.

The Turkish economy will not be ruined if the aid is not forthcoming, Mr Rusdu Saracoglu, the governor, said. He said Turkey's foreign exchange reserves have continued to build. "I think the resilience of the economy is such that this cost can be borne, and Turkey will continue to meet all its international obligations."

He said Turkey had acted on principle to which price tags could not be attached and would continue to do so, whether compensated or not. However, he added that "this crisis will set a precedent as to how the West acts towards its allies," alluding to Turkey's claims both for direct aid and for trade concessions, notably from the European Community.

The \$5bn price tag covers a period of 12 months from the start of the crisis at the beginning of last month. This includes \$1bn in lost exports to Iraq, about \$400m in lost contracting and transport services, \$300m in lost oil pipeline revenues, about \$1bn from higher oil prices, and \$700m in foregone Iraqi debt, net of Turkish debt servicing to Kuwait.

In addition, the treasury estimates Turkey will this year lose about \$1bn in tourism earnings, around \$400m in foreign investment cut off, and about \$200m in invisibles such as loan issuance and workers remittances.

Compensation should reflect the fact that most of the costs are current transactions on the balance of payments, said Mr Saracoglu. Financing these costs with loans would only defer them, Mr Ozal has instead urged that Turkey would prefer "more aid, not trade".

Turkey would also expect current account items from Gulf countries benefiting from increased oil prices such as grants, or oil. Turkey took up to 60 per cent of its oil supplies from Iraq before the crisis.

Mr Saracoglu said that despite some pledges of aid, including an offer of \$300m last week from the exiled Kuwaiti government, no money had been credited to the central bank. The EC has so far failed to agree on precise sums in an aid package for countries worst hit by the crisis.

On Turkey's capital account, two possible forms of compensation would carry important political weight. The first would be the release by the EC of an Ecu 600m (£421m) loan, which had been discussed by the European Commission but which was blocked before the 1989 military coup and since frozen on human rights grounds.

The second would be the release by the World Bank of a second tranche of a financial sector adjustment package, which has long been withheld because of Turkey's non-compliance with its conditionality.

IMF reports, Page 4



One of Syria's 1,500 commandos on parade in a gas mask at the Syrian army position at Hafar al-Batin in Saudi Arabia

Israel may act against Saddam

By Hugh Carnegy in Jerusalem

Mr Yitzhak Shamir, Israel's Prime Minister, said yesterday Israel might have to act to remove President Saddam Hussein if the US failed to do so.

Mr Moshe Arens, his Defence Minister, added that Israeli forces were technologically superior to any in the region, including weapons systems "they don't even know about".

In one of a series of newspaper interviews to mark the Jewish New Year today, Mr Shamir was asked if Israel would have to "root out" Mr Saddam if Washington did not. "Possibly, possibly," he replied. Reflecting the Government's concern that the current US-led coalition against Iraq might yet leave the regime intact, he said: "The situation could arise when we stand alone against Saddam Hussein, then we will have to find an answer to how to prevail against this evil."

Also speaking in a newspaper interview, Mr Arens said Israel still maintained a qualitative military edge over Arab armies, thanks to advanced weaponry developed by the country's defence industries. "We have to go to war now, the enemy will find the Israeli Defence Forces with technological surprises." He did not elaborate.

Behind these bellicose statements, however, Israeli ministers remain anxiety concerned that huge US arms sales to Saudi Arabia threaten Israel's military superiority in the Middle East and may tip the balance of US relationships in the region away from Israel.

Mr Arens returned home yesterday from a trip to Washington to seek sharply increased military assistance to offset such sales saying the US would take some time to decide on his request, understood to be for \$1bn in immediate aid as well as a \$750m increase in the \$1.6m annual aid Israel already receives from the US.

Israeli media reported that Mr Richard Cheney, the US Secretary of Defence, had agreed to lease Israel 15 F-15 fighters, two Patriot missile batteries and 10 CH-53 cargo aircraft as an initial step.

Correction

Churchill Hotel

The Churchill Hotel is owned by Park Lane Hotels of Hong Kong and not, as we stated in yesterday's FT, by Kuwaiti interests.

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1990

Saudi-US alliance comes out of the closet

Lara Marlowe reports from Dhahran on the sudden fruition of a long-standing friendship

THE Gulf crisis has forced Saudi Arabia and the US to abandon the alliance which has surrounded their alliance of at least four decades. "The American-Saudi alliance is out of the closet," says one enthusiastic Saudi official. "Our relations have never been better. Now the US realises that we are not Israel - are the strategic country in the Middle East."

After years of resisting American requests for military bases in Saudi Arabia so as not to offend Arab opinion, the Saudi royal family has now given the US armed forces free run of the Defence Ministry in Riyadh and all of the Kingdom's bases.

The US recognised the Al-Saud family monarchy in 1931 and two years later the Standard Oil Company of California obtained exclusive rights for oil exploration in Saudi Arabia. The US Military Training Mission and the US Army Corps of Engineers has been present in the Kingdom since the Second World War, when Saudi Arabia allowed the US to use its airfields.

Saudis admit that relations with the US are based on a common threat to their mutual interests. The two countries are bound by oil and money - not cultural affinity.

Many Saudis and Americans are already questioning the durability of an alliance between a superpower and a country in which women are not permitted to drive or sit in classrooms with men, religious police rap with sticks on shop windows to ensure they close five times a day for prayers, foreign publications are censored and Koranic law dictates public beheadings and amputations. Michael Jackson is banned.

The Iraqi used American television network footage of women dancing in front of US soldiers in Dhahran to try to discredit the Saudi government. Because of the "disinfect" caused to the Saudis the US military announced that future invitations to the variety show arranged by the American community would not be accepted.

Two questions are constantly asked here when will the 170,000 US troops leave, and can Saudi society remain uninfluenced by the American presence?

The Saudi government has so far managed to quell opposition from religious leaders to the US deployment by reassuring them that American troops will leave as soon as they are asked to. The religious sheikhs are appointed by the government and are cautious but clear in their statements.

"As a principle, nobody liked the American troops coming here," said Sheikh Saad bin-Faez Al-Mudrah, rector of Prince Abdul Aziz Mosque in Dhahran. "But we are forced to accept it as a temporary measure. There are no problems between our governments, but the cultural differences might be an obstruction to friendship."

Religious leaders work in tandem with the *Mutawwa* or religious police - members of the Community for the Encouragement of Virtue and the Discouragement of Vice. Fanciful as it may seem, Saudis say the *Mutawwa* believe that "westernised" Saudis have connived with the Americans to eliminate the most conservative religious elements of Saudi society by sending them to the front to fight against the Iraqis.

For their part, the American Businessmen's Association (ABA) in Dhahran

measures the need for friendship with Saudi Arabia: before the Gulf crisis, Saudi Arabia was already buying approximately \$3bn worth of American weapons every year.

The ABA points out that neither Egypt nor Israel pays cash - as the Saudis do - for their US arms. Some 26,000 Americans work in Saudi Arabia. The Kingdom controls 25 per cent of the world's oil reserves and is the largest foreign supplier of oil to the US.

Dr Bakr Abdullah Bakr, the American-educated Saudi director of Dhahran's King Fahd University of Petroleum and Minerals, believes that mutual economic interest outweighs cultural differences. "The main interest of America here is to have oil produced, shipped and sold with our disruption, so that they and their allies can have this vital commodity without risk. We depend on America more than it depends on us. The West is our market. A lot of Americans forget that we need to sell this oil. We cannot drink it."

Dr Bakr, however, also points to the fact that Saudi Arabia is paying most of the American army's expenses. It's not like Korea or Vietnam where the Americans came as a rich superpower. Saudi Arabia has been able to buy what it needed, rather than beg it.

Few Saudis harbour illusions about US motives in protecting their country and campaigning for the rights of Kuwait. Ms Faisa Ambah, a Saudi reporter for the English language Arab News, quoted a State Department official as saying that "if Kuwait grew carrots, the US wouldn't be here".

Yet even Saudis who have lived in the US said America had no right to judge their society or try to change it. "We are a very simple, traditional people," a Saudi diplomat said. "Americans see postcards of Saudi superhighways and shopping malls and they mistake that for modernity. Our leaders do not do what Ataturk did in Turkey or what the Shah did in Iran." Most Saudis, he said, were conservative and would not accept a rapid westernisation of society.



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AMERICAN NEWS

● IMF WORLD ECONOMIC OUTLOOK

Higher oil prices expected to hit growth

By Stephen Fidler, Euromarkets Correspondent, in Washington

HIGHER oil prices will intensify the expected slowdown of world economic growth, according to the International Monetary Fund.

Output is expected to expand 2 per cent this year and pick up slightly to 2.4 per cent in 1991, according to the Fund's World Economic Outlook, published today.

The Fund has lowered its expectations for growth since it last published its economic forecasts in the spring, largely because of higher oil prices. The new projections - which assume no war in the Gulf - are based on oil prices averaging \$36 a barrel for the

rest of this year, gradually declining to \$21 by the end of next year.

The growth expectations compare with 3 per cent world output growth in 1989 and 4.1 per cent in 1990.

The forecasts show the output growth in the industrialised countries being trimmed to 2.6 per cent this year and 2.4 per cent next.

The Fund expects significantly slower growth in North America and the UK, but economic expansion remaining relatively strong in Japan and Germany.

Inflation in the industrial countries will also pick up to an average 4.8 per

cent this year, before slipping to 4.3 per cent in 1991. Inflation averaged 4.4 per cent in these countries last year and 3.3 per cent in 1989.

In the developing countries, the revision has been sharper - growth will slow to 2.2 per cent this year before picking up to 4.2 per cent next.

If the oil price rise is larger, the Fund projects even higher inflation and even lower output and employment. Assuming a price of about \$38 for the fourth quarter of 1990 - close to current oil market levels - and an average of almost \$30 for next year, inflation in industrialised countries

would rise above 5 per cent this year and stay at a similar level in 1991.

Output growth in the industrialised countries would slow to roughly 2.4 per cent this year and below 2 per cent next year. These higher prices would benefit output slightly in Britain and Canada, but further contract it in the other five countries of the Group of Seven.

IMF officials point out, however, that factors such as economic confidence. These would be likely to intensify the economic impact of higher and higher oil prices.

German unity 'will have positive effect'

By Peter Riddell, US Editor, in Washington

GERMAN unification should not put undue strain on the world economy, says the IMF World Economic Outlook.

It concludes that "while there may be some short-run negative effects on countries outside of Germany, these are likely to be relatively small and transitory. The overall effect on the world economy would be clearly positive as it

Shrinking in E Europe predicted

By Stephen Fidler

THE economies of eastern Europe will shrink by about 5% per cent this year, while output will also contract in the Soviet Union, the IMF says in its World Economic Outlook.

With East German labour productivity now about 35 per cent of the West German level - which is assumed to grow at roughly 2% per cent a year - the catch-up implies annual gains in output per worker in the former of about 10 per cent a year.

The IMF simulation suggests that unification would lead to an increase in the rate of growth of total output in the present West Germany of about 0.5 per cent this year and 0.75 per cent in 1991.

Subsequently, the rate of growth of output is estimated to be less than it would have been in the absence of unification, at the magnitude of the additional net demand from East Germany diminishes and as increases in real interest rates and exchange rate appreciation dampen the growth of domestic and foreign demand.

However, the level of output in West Germany remains higher than it would have been in the absence of unification. This is despite a substantial increase in activity in the non-socialised areas of both economies, which are both relatively small. The countries should be the first to reap the gains in efficiency resulting in the transition towards a market economy, however.

The decline in the Soviet economy this year is partly a result of the breakdown in labour discipline and of ethnic and regional conflicts. The Soviet Union and other countries in east Europe have also suffered a widespread failure of co-operation among state enterprises.

In East Germany, Hungary, Poland and Yugoslavia, unemployment has grown and is likely to keep doing so.

Third World debt to grow 9%

By Stephen Fidler

Chancellor.

The figures show overall growth in debt to \$1,355bn (£735bn) by the end of next year. But commercial bank debt is expected to fall by 1% per cent over the two years to \$158bn.

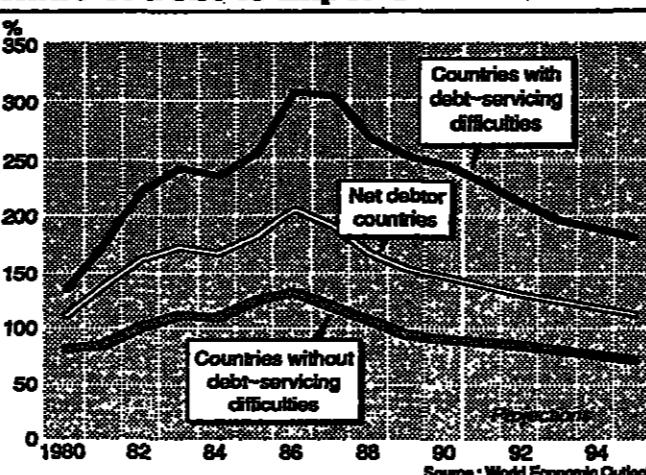
The share of the debt owed to official creditors would rise from 42 per cent in 1989 to 45 per cent in 1991. Countries with recent debt-servicing difficulties account for three-quarters of the \$100bn increase in official debt over the period.

This reflects in part the

rescheduling of interest payments by the Paris Club of official creditors, which has yet to grant debt forgiveness except for the poorest countries. It also due to debt reduction agreements between commercial banks and third world governments.

The report, which strongly emphasises the importance of economic reform for those countries attempting to emerge from their debt problems, says debt service bills for problem debtors are projected to rise slightly this year and then fall back next.

Ratio of Debt to Exports



Source: World Economic Outlook

Capital needs for S&L rescues mount

By Peter Riddell

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EUROPEAN NEWS

Russian parliament demands Ryzhkov resignation

By Quentin Peel in Moscow

PRESSURE for Mr Nikolai Ryzhkov, the Soviet Prime Minister, to resign was stepped up dramatically yesterday when the Russian parliament - representing more than half the country - demanded formally that he quit.

The overwhelming vote of no confidence from the largest republic amounts to a direct assault on the Prime Minister's attempts to draft an acceptable economic reform programme. The latter now appears to have been overtaken by far more radical plans for a market economy drafted by the economic

advisors to President Mikhail Gorbachev and Mr Boris Yeltsin, the Russian president.

However the vote to remove Mr Ryzhkov, by 154 votes to 4, with 15 abstentions, could yet prove a serious embarrassment to Mr Gorbachev, who has no obvious alternative to run the state bureaucracy.

The Soviet leader has been trying for the past month to persuade his Prime Minister to go along with the more radical reform plans, which would launch a massive privatisation programme, and impose a draconian credit squeeze both on cen-

tral government and state enterprises.

Mr Ryzhkov has flatly refused to back it, warning that the credit squeeze will cause a social disruption, while a subsequent price liberalisation will cause rampant inflation.

Deputies in the Russian parliament yesterday expressed their disgust with the performance of the government. "For

five years this government has promised, promised, promised and done nothing," said Mr Alexander Pochinok, from Chelyabinsk in the Urals. "I really fear living here, I fear chaos and disorder."

The Russian Supreme Soviet has no responsibility for the union government headed by Mr Ryzhkov, but the deputies instructed a committee to draft an appeal to the union Supreme Soviet on the subject.

Meanwhile, pressure is building for the formation of some sort of government of national consensus, as advocated by Pro-

fessor Stanislav Shatalin, the President's close adviser whose group drafted the new economic reform plan.

One group of non-Communist parties yesterday announced plans to set up an administration to be headed by Mr Anatoly Sobchak, the popular mayor of Leningrad, who has left the Communist party, like Mr Yeltsin.

Mr Vladimir Voronin, leader of the Liberal Democrats, said the group proposed a union government with no more than 22 ministers, which would be a coalition government of

national confidence, a government that can take good, law-based decisions.

Up till now, however, Mr Gorbachev has rejected any large government reshuffle, partly fearing that he would be the only major figure left at the disintegrating.

Close advisers suggest that he is now inclined towards the appointment of yet another layer of government, an inter-republican economic co-ordinating committee, which would oversee the whole reform programme from the centre.

Commission aims to crack open market in services

By Lucy Kellaway in Brussels

THE EUROPEAN Commission yesterday announced plans to break open the large and heavily protected market in services in Europe, with a proposal that would prevent all public buyers from favouring national firms in a wide range of services from architecture to accountancy.

The Commission's proposal would cover most services including insurance, transport, accountancy, market research, advertising, rubbish collecting and maintenance work, and would come into effect in March 1992.

At present public bodies spend some Ecu15bn (\$102bn) a year - or 3 per cent of Community gross national product - on services, 99 per cent of which goes straight to national companies.

The measure is one of the last important proposals to be put forward under the single market programme, and follows earlier moves to open up public buying in public works and supplies. A directive opening the market in telecoms, water, transport and energy was finally adopted by member states on Monday.

The plan is expected to cause great savings for the public buyers, and help make Europe's service industries more competitive worldwide.

Any public contract worth more than Ecu200,000 (or Ecu50,000 worth of building in the case of architecture) would be subject to strict buying rules designed to give other EC firms a fair chance.

Buyers would have to advertise the business and be able to show that they had chosen the winning candidate in a non-discriminatory way.

Teething time for Russian bears and bulls

By Quentin Peel

THE man from the Vneshekonombank summed it up when he described the scene as "half-way between an auction and second-hand shop".

The event was the opening of Moscow's first post-revolutionary commodities exchange, a sort of glorified bazaar for everybody from state enterprises to new-style entrepreneurs to barter their wares for urgently-needed raw materials.

Mr Gennady Poleshuk, co-chairman of the Moscow Commodity Exchange, admitted it was all "rather home-made", down to the trading floor in a pavilion at the ill-named exhibition of Economic Achievements.

But they still managed to attract offers of the most extraordinary assortment of goods: anything from video-cassettes and plastic components to computers and building materials - valued at Ecu1.45m.

"We are sure everything has been sold, in about two hours," Mr Poleshuk said. "But not all the transactions were official."

That is obviously one of the early teething problems in a venture whose promoters - Moscow city council supply department, a collection of construction co-operatives, the association of young managers, and Mr Poleshuk's joint venture - hope will become a critical element in the revised Soviet market economy.

On this occasion, an offer of 300,000 video-tape cassettes worth at Rhs55 each slipped through the net, sold on the side without any commission paid to the exchange.

It was not a commodity exchange as anyone in the West would recognise it. It is the Soviet answer to the shortages which plague the system. Instead of having to find a barter partner with exactly the product you want, the exchange intends to set up multiple trades to simplify the process.

"We would like to operate like the Chicago commodities exchange," Mr Poleshuk said wryly, "but we are starting from the beginning. We are 200 years behind".

So far, only four brokers have paid up Rhs100,000 a piece for a seat at the exchange.

"This is an experience. It is still a home-made thing, but we are hoping to get more serious at future sessions. In future, we will give people an incentive to deal through us, because we will provide an insurance system. If the goods are not delivered, we will deal with it."

As for the actual event, two men stood on a podium and bellowed out what was on offer. About 200 assorted buyers shouted their bids back without the benefit of microphones or any other modern technology.

The plan is to specialise the sessions, introducing agricultural products too. From October, the exchange will operate one day a week.

tries, with which the EC has a development aid agreement, should be prohibited.

Most controversial in the Brussels approach is the idea that movements of waste within the existing national borders of a member state will have to be notified. It is understood that individual countries will have discretion to nominate specific "competent authorities" and that the provisions of the directive will then apply to them.

There may be quite a lot of scope for "not in my backyard", or so called Nimby, attitudes surfacing as a result of this, one EC diplomat said yesterday.

In principle, notification will be the responsibility of the initial producer of the waste, while specific entry and exit routes are envisaged for waste coming into and leaving the Community.

Support for second Greek general strike falls off

By Kerin Hope in Athens

A 48-HOUR general strike by Greek workers yesterday shut down schools, public transport and some government offices but was much less well supported than last week's 24-hour walk-out.

The strike was called by the General Confederation of Greek Labour in protest against the conservative Government's decision to reform the heavily indebted state pension system. However, members of conservative-controlled unions stayed on the job in response to government efforts to modify the measures in favour of lower-paid workers.

A bill presented to parliament earlier this week would raise the retirement age for

women to 58 and for men to 60 from the end of 1997 (women at present can retire as early as 35 and men at 45), and merge dozens of separate pension funds under the umbrella of EKA, the biggest state welfare organisation, whose debts this year are expected to total Drs5bn (\$1.26bn).

Fierce opposition to the bill has come from the powerful bank workers' union, which has been on strike for 10 days. Central bank employees have joined the walk-out, paralysing commercial activity and halting foreign exchange dealing.

The Public Power Corporation, also on strike since last week, has rejected appeals to return to work.



A quiet start yesterday for the opening of Moscow's first post-revolutionary commodities exchange

Western companies plan large investments in eastern Europe

By Nicholas Denton in Budapest

LARGE international companies are planning surprisingly heavy investments in eastern Europe, but they are focusing on East Germany and Hungary, according to a survey released yesterday by the accountants DRT International.

The 128 companies involved in the study, all with sales or assets exceeding \$1bn, expect to invest more than \$2bn in the region over the next five years, much of that in joint ventures.

The result suggests that the 3,000 international groups of similar size will together meet much of the financing requirements of east European industry.

The companies surveyed divided almost equally between those which had quantified commitments, those which intended to invest and

those who were disinterested. However, in contrast to European companies' plans to invest, US and Japanese concerns were less enthusiastic.

Although Japanese companies were on the whole cautious about a move into eastern Europe in the next five years, those few which had concrete plans envisaged very large investments.

The interest in East Germany is expected. The preference for Hungary over neighbours with much larger economies like the Soviet Union, Poland and Czechoslovakia must owe much to the fact that the country has fewer of the obstacles cited by the survey: prohibitive regulations leading the list.

A recent study by the

consulting company Central European Investment confirms this picture. Hungary is seen as being the most open to the west and the most advanced in economic reforms. The legislative framework for investment and privatisation is much fuller, and the country has the beginnings of a commercial bank system.

Hungary, moreover, has the largest private sector in eastern Europe, representing 15 per cent of gross domestic product. But, in the longer term, Poland's and Czechoslovakia's "fundamental strengths" could begin to tell.

Czechoslovakia's assets are its good infrastructure and skilled workforce, and Poland has a potentially large market and fortunate geographical position between Germany and the Soviet Union.

Polish presidential runners line up as deputies raise starting gun

By Christopher Bobinski in Warsaw

POLAND'S parliament today begins a crucial debate which will decide when the parliamentary and presidential elections should be held.

The debate takes place against intense manoeuvring among the country's main political players: General Wojciech Jaruzelski, President and the former Communist party leader who imposed martial law in 1981, who said earlier this week he was prepared to vacate the post once a successor was elected; and Mr Lech Walesa, the Solidarity leader, who earlier this week announced that he would run for the presidency.

Gen Jaruzelski was elected President in July 1989 for a six-year term under a pact with the then Solidarity opposition. But, yesterday, he formally put forward an amendment which would end his term of office two months after the acceptance by parliament of proposed changes in the constitution. This will come as some consolation to the holders of Skala shares, but it was hardly the stuff to move Budapest's obstinate market.

After several tiny deals, Skala shares remained rigidly valued at Ft 45,000 and not even the encouragement of the Iron Lady herself was going to move it.

The Sejm, parliament's 460-strong lower chamber, will debate not only this constitutional change but also a proposed electoral law for parliamentary elections. It will also seek a consensus on shortening its own term which has another three years to run.

Today's debate follows a meeting on Tuesday between Poland's political leaders and Cardinal Józef Glemp, the Roman Catholic Primate. At the meeting, which was called by the Cardinal, Mr Walesa made abundantly clear that he wanted to see a quick election.

"I had the impression that he wasn't too interested in the problems involved with agreeing electoral laws or indeed the time needed for a smooth transition," noted one participant.

Mr Tadeusz Mazowiecki, the Prime Minister, and a possible contender for president, continues to waver and has not yet decided whether to support the amendment. He limited his remarks at Tuesday's meeting to declaring that the Government would not hold up political

changes.

Mr Bronislaw Geremek, the leader of the OKP, Solidarity's 155-member group in the Sejm, suggested that a presidential election could be held in November while parliamentary elections would come in the early spring.

Many deputies, some from the former Communist party and its allies, would like the elections held as late as possible, while the Government is appealing for parliament to approve urgently needed legislation involving the economy.

Mr Leszek Balcerowicz, the Deputy Premier, told Tuesday's meeting that, apart from next year's budget, some 40 draft laws were in the pipeline and had to be approved if Poland's drive to a free market were not to be seriously delayed.

The legislative work would last until the spring, it is commonly agreed, so that the new parliament would take some months finding its feet before it could engage in legislative activities.

US military build-up in Gulf presages big cuts in Europe

Its foreign bases have become too costly just as their strategic value has become all too apparent, writes David White

IN THE middle of a massive military transport operation in which the US has landed heavily on foreign bases to airlift forces to the Gulf, it might seem a strange moment for the Pentagon to announce a long list of overseas facilities it wants to close.

The Gulf build-up itself has added to the pressure to trim spending in other areas of defence and to take advantage of the easing of military tension in Europe, where most US forces are stationed.

The list is impressive by its numbers - 151 sites worldwide at which US operations are to be stopped or reduced - but the move is little more than a tidying-up operation in readiness for bigger cuts to come.

Of the 128 installations set for closure, 115 are in Europe and 35 of those in West Germany. The biggest are three air bases at Torrejon de Ardoz, near Madrid; Lindsey Air Base near Frankfurt; and Hessisch Oldendorf in northern Germany. Many of the others are relatively minor: an officer's club, an athletic field, a recreation annex, radio relay sites, storage depots, some family housing and several training areas and barracks.

The cuts are much more wide-ranging than the last package announced in January, which involved seven European closures. But they are merely the overture to what will happen when the US seriously sets about scaling down its 337,000 army, navy and air force personnel in Europe.

In February, the US agreed in principle to reduce its forces in Europe, to 195,000 in the central region, where the Soviet Union has been moved from the base next year.

Since then, however, the Soviet Union has had to accede to wholesale withdrawals from eastern Europe, and pressure from the US Congress to set lower US numbers has grown.

Last week, Mr James Baker, the Secretary of State, said the February proposals, due to be part of the Conventional Armed Forces in Europe (CFE) treaty being negotiated in Vienna, had been "overtaken by events."

In what US officials describe as a "trial balloon," the Soviets have suggested that US should reduce its forces to between 70,000 and 80,000. Senator Sam Nunn, chairman of the Senate Armed Services Committee,

has proposed that the US should start planning for a residual force of between 75,000 and 100,000 within five years.

A figure of this order, taken together with smaller German forces, French withdrawals from Germany and planned reductions in the British Army, might possibly allow for an agreement on overall force levels in the central region. When the Soviets proposed a ceiling of 700,000-750,000 on each side of the Nato-Warsaw Pact divide earlier this year, Nato rejected it. But figures now being discussed might fit within such a ceiling.

General John Galvin, Nato's supreme commander in Europe, argued in a recent interview that the US should keep more than a "trip-wire" force, including at least one army corps with fighter and other air support, as well as

the Sixth Fleet in the Mediterranean.

One part of the February agreement that US officials would like to see quietly dropped is the extra 30,000 figure for US troops in European countries outside the central region. That would in fact be a major cutback in those countries.

General Galvin said that anyone who would fail to see the enormous strategic advantages of having 72 front-line aircraft stuck right in the middle of the Mediterranean would simply not understand strategy. Bases in the Mediterranean region have provided the US with one of its "key advantages" in responding to the Gulf crisis so far.

The US argued hard and long with the Spanish to try to keep fighters at Torrejon. It is a sign of the changing times that it is now proposing, for its own budgetary reasons, to close down operations there altogether.

INTERNATIONAL NEWS

Cambodia talks collapse over chairmanship issue

By Roger Matthews in Bangkok

TALKS between Cambodia's four warring factions, meeting together for the first time as the Supreme National Council, broke up in disarray yesterday.

Failure to reach agreement on even the first item on the agenda underlines the patience and determination which the five permanent members of the United Nations Security Council will need if they are to push ahead with the five-point peace plan for which the country agreed late last month.

Thai officials who had been shuttling among the four delegations throughout Tuesday and yesterday in an attempt to find common ground on the first item – the stumping of the SNC – last night voiced their frustration at the inability of the two main groups to compromise.

Argument centres on whether Prince Norodom Sihanouk, former head of state and leader of one of the three guerrilla factions fighting the Vietnamese-installed government in Phnom Penh, should be invited to be SNC chairman and, if so, whether he should become the 13th member of the council or replace one of the two dele-

gates to which his faction is entitled.

Under an agreement reached in Jakarta last week the Phnom Penh regime was awarded six seats on the SNC and the three resistance groups two seats each.

Prince Sihanouk, who said he was too unwell to attend the Jakarta meeting – a diplomatic illness, according to Hun Sen, Cambodia's Prime Minister, insisted that if Prince Sihanouk was to join the council as a 13th member the Phnom Penh government should also get an extra seat, bringing the total to 14.

He declined, however, to insist on being vice chairman of the SNC or of demands to head the joint Cambodian delegation which would occupy the country's disputed seat at the UN.

The three resistance factions yesterday accused Hun Sen of betraying the spirit of the UN and Jakarta agreements, which had anticipated the appointment of Prince Sihanouk as chairman, provided the 12 delegates agreed.

Khieu Samphan, leader of the Khmer Rouge, which has been making military gains throughout the year, sought to portray his faction as the model of reason. He stressed that Prince Sihanouk should be appointed chairman, that the Khmer Rouge fully

Vietnamese general in vanguard of China thaw

GENERAL Vo Nguyen Giap (right), the Vietnamese Deputy Prime Minister, arrived in China yesterday for Hanoi's highest-level official visit since the two countries fought a brief border war in 1979, Reuter reports from Peking.

Gen Giap, a war hero in Vietnam who masterminded his country's defeat of both French and US forces, said the time had come for normalisation of diplomatic relations with China after 11 years of enmity. China and Vietnam back opposing sides in a civil war which has raged in Cambodia since Vietnam invaded in 1979.

"I am delighted the Chinese Communist Party has brought about the conditions for me to come here and I think friendly relations between Vietnam and China will develop," Gen Giap said.

He was met by Qi Huayuan, Chinese Deputy Foreign Minister.

Gen Giap is due to attend the opening ceremony of the Asian Games on Saturday.

Western diplomats said China was keen to improve its relations with Vietnam as both been spotted in Cambodia helping plan a new offensive by the Phnom Penh regime.



Taiwan opening up stock market to foreign institutions

By Peter Wickenden in Taipei

MR Wang Chien Hsien, Taiwan's new Finance Minister, is pushing for a staged but rapid opening of the island's hard-hit stock market to direct foreign institutional investment. He expects the process to be under way within three months.

His comments in an interview yesterday follow a tentative plan which emerged last week, under which perhaps 40 qualified foreign banks, insurance companies and fund managers would be allowed to invest up to a total of US\$2.5bn (21.4bn) in the market.

They would be allocated between \$6m and \$30m each to invest directly. Foreigners are now allowed only to invest indirectly via four mutual funds traded offshore.

The announcement was hailed by foreign brokers but is also seen as a last resort measure to stabilise and revive the market. This had risen by more than 33 per cent since 1987, before plunging by 70 per cent from its peak in February of 12,600 points on the stock exchange's weighted index to close at 3,159.27 yesterday.

The economy has been seriously affected this year, as free spending of windfall profits by Taiwan's 4m individual investors – a fifth of the population – rapidly dried up. Asked why the decision to open the market had been made so hastily after years of refusal to publish a timetable, Mr Wang said: "It's not an emergency, but you have to go quickly. We have to push our progress."

"I pushed the Cabinet very hard to adopt this measure because I really believe it is good for the stock market." Foreign brokers are unhappy with an initial plan to restrict foreign institutions' quotas being remitted out of Taiwan within the first year. Mr Wang said that, since Taiwan had no experience in this, public opinion would be sought before the plan was finalised and that the announced maximum of US\$2.5bn for foreign investment could also be discussed.

Initially, he explained, several dozen institutions that met strict criteria would be allowed to invest more freely. Later, the criteria would be loosened to allow more investors in and the size of the quotas would be raised.

He voiced fears about the possibility of "hot money" flowing into a market that he described as small and full of speculation, and given to doing things that mature markets did not do.

Other "stabilising measures" already passed or being considered by the Cabinet are:

- Allowing workers' pension funds to invest up to 20 per cent of their assets in stocks which might pump NT\$240bn (277m) into the market.

- Ending the monopoly of the ruling Nationalist KMT Party's Fu Hwa Securities on margin loans. Twenty-seven of Taiwan's 350 brokers have the two years' experience and NT\$2bn capitalisation that will be required.

- Allowing more than the current four companies to establish domestic mutual funds.

Many analysts believe a speculative spirit is part of the Chinese culture, and that the Taiwan stock market will always be volatile.

Mr Wang said he thought volatility could be reduced, but not overnight. He was confident the stock market would become more stable and more modern, with less short-term speculation and more long-term investment".

There are no plans, however, to widen the current 7 per cent limit on daily price movements in either direction which greatly reduces risks involved in speculating.

Korea's great leap forward into petrochemicals

A headlong race in Asia to install new capacity could herald a fierce price war, writes John Riddings

ON THE west coast of South Korea, on land reclaimed from the Yellow Sea, a bizarre contest is under way. Trucks, bulldozers and other heavy machinery belonging to Samsung and Hyundai, the country's two largest business groups, are locked in a race to complete the construction of their rival petrochemical complexes. After just eight months' work, the once-peaceful coastline has given way to a wide expanse of plant and steel structures.

The new chemical projects in Korea are just one aspect of the rash of expansion taking place in the petrochemicals industry in the Far East at a time when the prices of key raw materials – crude oil and natural gas – are racing ahead in response to the Gulf crisis. But that has not deterred Taiwan, Thailand, Singapore, Malaysia, Indonesia and other countries in the region that are spending vast sums on new complexes to make basic chemicals that will feed fast growing consumer-related industries such as cars, construction and domestic appliances.

In Korea Samsung and Hyundai are not alone. The government's decision to liberalise investment in the petrochemical industry, taken in 1988 and effective from January this year, prompted a flood of new projects in a

from developing to newly industrialised status in two short decades and will lift the country into the top ranks of petrochemical producers. But they also threaten to create massive oversupply of petrochemical products and trigger a costly cut-throat battle for survival, not just in Korea, but the whole region.

According to some projections, 40 per cent of the world's likely growth in chemicals to the mid-1990s will come from

however, the Korea Petrochemicals Industry Association forecasts that demand will have only risen to 2.08m tons.

The prospect of such overcapacity has sparked controversy and sharp criticism. Mr Kim Kwang Mo, president of Technoservice, an industry consultancy group, and one of the architects of Korea's Chemical Industry Development Plan during the 1970s, argues that "most close observers who understand this industry

are themselves proceeding with plans to develop our own petrochemical complexes.

Taiwan, Malaysia and Indonesia are all scheduled to start building new facilities which will supply most, if not all, of domestic requirements. China – potentially the region's biggest market – has sharply reduced its imports as a result of hard currency shortages and its economic austerity drive.

Despite these obstacles, the Korean companies believe that

peaks. Hyundai and Samsung argue that between 10 and 20 per cent of production will be absorbed through captive use by group subsidiaries such as Samsung Electronics and Hyundai Motors, and by group suppliers.

Mr Park C. Byung, argues further that the increase in capacity will itself raise the level of domestic demand. He draws a parallel with Korea's first move into the petrochemical industry in the 1970s, when demand far outstripped the levies which had been forecast. His view is that "when you have your own production facilities you can encourage other industries like plastics, electronics parts and automobile components."

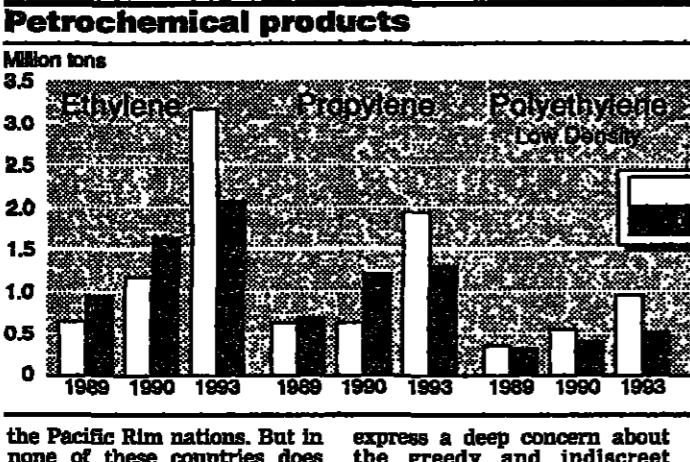
Despite such arguments there is likely to be a period of severe competition once the new plants come on stream. "There is certainly room for new capacity," argues one analyst at European securities company, "but what makes sense for two or three companies doesn't necessarily make sense for six. We will probably see a price war and maybe substantial initial losses. Samsung and Hyundai are big enough to take these in their stride, but their competitors may find it more difficult."

Industry officials who once controlled development of the industry also express concerns.

"We didn't expect the scale of expansion we are currently experiencing," says one official at the ministry of trade and industry. "But it is up to the companies. Now we are just on the sidelines watching."

With the newcomers to the industry talking of a painful four or five years ahead, and others predicting a bloody price war, the viewing may be uncomfortable.

This is the first in a series of articles on the surge in investment in the Asian petrochemicals industry.



attractive when Samsung started studying it in 1986.

But Mr Baek and his counterparts at the other prospective petrochemicals companies remain confident about their ability to prosper in the industry. Their answer to the prospect of oversupply lies in the export market. Both Samsung and Hyundai say they will export 50 per cent of their petrochemical products.

But critics of Korea's petrochemical expansion are not concerned merely with the prospect of overcapacity.

"This is not an industry where Korea has a competitive advantage," says a manager at a European chemicals company which has an operation in Seoul. The most obvious disadvantage is the lack of natural gas which are needed as feedstock for the naphtha crackers will have to be imported, leaving the industry vulnerable to international price movements.

At the same time, many of the potential importers in the

south-east Asian markets in particular represent an adequate short-term solution.

"The projects they are considering will not be completed until the middle of the decade and by then the Korean domestic market will have expanded significantly," says a spokesman for one Korean producer.

According to Mr Park C. Byung, vice-president of Hyundai Petrochemicals, Korean companies enjoy several important advantages in the regional market. He argues that Korea is close to its potential markets and that the industry enjoys competitive advantages arising from the low cost of constructing their complexes and the installation of the latest technology.

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Commission still to endorse 30% farm subsidy cut

By Tim Dickson in Brussels

THE EUROPEAN Commission last night appeared poised to endorse a new paper proposing a global 30 per cent cut in farm subsidies over 10 years.

The EC offer - its negotiating position for the final stages of the international trade talks known as the Uruguay Round - was first indicated informally by Raymond MacSharry, EC Agriculture Commissioner, in Iran last month, but was being formally considered by his colleagues in Brussels yesterday.

Speculation last night that a cancelled press conference reflected further internal divisions within the EC seemed wide of the mark but added to the impression that presentation in the current Uruguay Round has not been the EC's strongest suit.

Discussion of the item was apparently delayed to accommodate the return from Rome of Mr Frans Andriessen, EC External Relations Commissioner with overall brief for the trade talks.

Mrs Carla Hills, US Trade Representative, was busy in Brussels yesterday putting Washington's case, to members of the European Parliament sitting in the External Economic Relations Committee.

Mrs Hills, who has indicated US willingness to cut subsidies

by at least 70 per cent over the next 10 years, repeated her insistence that "agriculture is the key stumbling block to a successful (Uruguay) Round."

"How tragic it would be if the reform Governments of Eastern Europe, striving to replace their command economies...cannot deliver on their economic promises because of trade restrictions erected by the world's trading nations."

Apparently reluctant to discuss details of an earlier meeting with Mr MacSharry, she said she did not know the details of the EC proposal. But she claimed at her press briefing that if the EC is suggesting a 30 per cent cut over 10 years starting in 1986, the "effect" would be confined to a 10 per cent cut in future.

"We would be prepared to go by as much as a 70 per cent reduction in the area of internal supports and in the area of market access," she said. "We would go even further in the area of export subsidies, it was impossible to exaggerate how important a solution to the farm problem would be for this round as a whole."

Most nations in the talks were farm exporters. Agriculture was their top, sometimes only, priority. If their concerns were not dealt with, some 60-50 countries may walk out.

Three more states for Gatt

BOLIVIA, Tunisia and Venezuela have completed the process for joining Gatt, bringing to 99 the number of member states in the world trade organisation, William Dull force reports from Geneva.

Costa Rica is about to ratify its terms of accession and is expected to become Gatt's 100th contracting party in a few weeks.

Terms to which the new members have agreed illustrate a remark by Mr Arthur Dunkel, Gatt's director-general, that the liberalisation "price" of membership has been rising.

Bolivia undertook to bind its whole import tariff schedule at a 40 per cent ceiling. To bind means to guarantee that the

level will not be increased again. Tunisia agreed to bind more than 900 tariffs at levels of 17 to 32 per cent. It also undertook to abolish import licences or other quantitative curbs on many products.

Venezuela had cut its tariffs from 135 to 50 per cent at present. It has pledged to bind its entire tariff schedule at a 50 per cent ceiling, lowering it later to 40 per cent.

Eight more countries are negotiating terms for joining: Algeria, Bulgaria, China, El Salvador, Guatemala, Honduras, Nepal and Paraguay. Poland is re-negotiating its membership terms which did not guarantee it most-favoured-nation treatment.

UK 'wants share in Indonesia N-project'

BRITAIN wants to share in a project that will bring nuclear energy to Indonesia, Mr John Wakeman, UK Energy Secretary, said yesterday. AP reports from Jakarta.

Mr Wakeman, who arrived on Tuesday for a three-day visit, said he met Gintanjar Kartasasmita, mines and energy minister, and President Suharto, and discussed the possibility of expanding energy co-operation between the two countries.

Gintanjar said Indonesia has established co-operative links with West Germany, France and the US to develop nuclear power plants.

Indonesia had sent technicians to the US to study nuclear technology, he added.

Indonesia's first nuclear power plant, to be built near Mount Muria in the northern coastal area of Central Java, is expected to become operational in the year 2000.

A feasibility study for the plant is expected to be completed in 1994 and building will take another six years, officials say.

S Korea group in Moscow deal

Lucky-Goldstar Group, a South Korean conglomerate, has signed a note of intent with the city of Moscow to help build a \$300m (£162m) hotel and office complex, AP-DJ reports from Seoul.

Lucky-Goldstar and the government's Korea Trade Promotion Association (Kora) expect to enter a 50-50 joint venture with Moscow to erect a five-building complex near the Kremlin.

Construction is to start in 1991 at the earliest and will take six years.

Japan metal offer

Japan, in a last-ditch bid to settle its dispute with the US over amorphous metal trade, has widened its offer of market access, a Ministry for International Trade and Industry official said, agencies report from Tokyo.

Negotiations had nearly broken down when Japan made its new proposal, an official said.

'New world order' dilemma for US export controls

By Nancy Dunne in Washington

THE FUTURE of US export controls on products with military application is another uncertainty in the uncertain state of near-friendship with the Soviet Union and near-war with Iraq.

The Export Administration Act (EAA), the law governing export licensing on strategically sensitive products, is due for either reauthorisation or redesign by September 30.

The Senate last week joined the House in passing an updated version of the law, but events having been moving with such speed that final passage this year is by no means a certainty.

Both bills contain significant "new thinking" with an easing of controls to Communists and former Communists.

But Congress, with the background of "dual-use" exports to Iraq much in mind, is still far from a consensus on how

to adapt the regime to a shifting "new world order" in a way which sensibly balances the demands of business and national security.

Major sticking points must be resolved before Congress adjourns next month. Will the role of the Pentagon in the licensing process shrink, as business would like, or expand?

Will the State Department maintain its current far-ranging authority over munitions controls and multilateral negotiations? Will Congress limit the discretion of the president on controls of chemical and new missile exports? Will the new EAA be in effect for one year or two?

Both bills reflect attempts by Congress to keep pace with the flood of changes in the world. Although the House in June eased controls to the Soviet Union and Eastern Europe far more than the Administration wants, it also

reacted to the then on-going Soviet-Lithuania dispute.

One amendment denied the Soviet Union access to American high technology unless it entered into "serious negotiations" with Lithuania "without economic coercion".

The House debate was focused on complaints by the US business community that the rigid, unpredictable system of export licensing gives foreign companies a competitive advantage.

The legislation was designed to resolve the battles which raged throughout the 1980s among the government agencies responsible for administering controls - the Commerce, State and Defence Departments. Specific roles were assigned to each, with Commerce taking the lead.

This was all unsatisfactory to the Bush Administration which complained that the bill limited the president's ability to respond to national security and foreign policy concerns. It is, of course, anathema to the Pentagon, which seemed in danger of losing its significant role in the licensing process.

Last week's Senate bill was a reaction to the Gulf crisis and a series of press reports about how the Pentagon barely got the Commerce Department to sell a sale of furnaces which could be used in making nuclear weapons.

The Senate tightened controls on the export of missile technology, raised civil and criminal penalties for breaking the current trade embargo against Iran, and placed Syria, Iraq, Iran and Libya into the

for the moment, to have the upper hand in the debate. Congressives are thundering their outrage. Mr William Safire, a New York Times columnist yesterday demanded that "see-no-evil" Commerce Department officials "be given every access to the revolving door".

On Capitol Hill, a House "staffer" said Pentagon officials had two months ago informed his committee that the furnaces posed no danger for nuclear weapons production. Mr Willard Workman, a US Chamber of Commerce official suggested that it was no coincidence that the story came out a day before the Senate was to vote on the EAA.

A House-Senate Conference Committee must now negotiate a final bill. Whatever emerges (if anything does this year) may once again be left in the dust of events before the next Congress is in session.

Nissan fights to survive in tough Taiwan

Ian Rodger and Peter Wickenden examine a battle for Asian motor market share

LAST SPRING, Yue Loong, a Taiwan motor company in which Nissan Motor of Japan has a 25 per cent stake, started shipping cylinder blocks to Nissan in Japan.

The move showed how Nissan proposed to stay and fight for survival in Taiwan's chaotic car market - by trying to boost exports.

Nissan's experience in Taiwan over the past 23 years was a lesson in the problems faced by multinational motor companies of developing countries of developing countries with each other.

In an era of ferocious competition among multinational motor companies, developing countries have little choice but to resort to licensing agreements with established producers for local production.

The problems of Hyundai of South Korea show it is too late for these countries to develop a new internationally competitive car maker. Yet, car purchases represent such a large item in any country's gross national expenditure that a country like Taiwan cannot afford to leave the sector entirely to imports.

Still, licensing arrangements tend to be unsatisfactory for all concerned. The host government is never satisfied with the level of local value added, the licensor is frustrated by the lack of scale for his operation, and the country's consumers know they are getting a limited choice of goods at inflated prices.

Taiwan initially resorted to the tactic of setting import quotas - and high tariffs to encourage local production by foreign companies. This protectionist policy worked beyond expectation: there are now seven foreign companies involved in making cars and trucks in the country.

The reason for this rush on such a small market - 467,130 cars sold last year - is that the world's car makers see Taiwan as a training ground for moving into the giant China market. The unfortunate result has been that none of the car makers can achieve the scale needed to make cars at internationally competitive prices.

Taiwan's response to this development was to announce in 1985 a plan to reduce tariffs on cars imported from all countries except Japan, a discrimi-

natory policy. Taiwan is upset by Japan's huge bilateral trade surplus and, since it is not a Gatt member, it can do what it likes.

The effect was to challenge Japanese makers to build an export-oriented car industry in Taiwan. Japanese companies know competitors are able to import lower cost cars from their home countries, thus enabling them to be more competitive in Taiwan. Already, nearly half all cars sold in Taiwan are imports, against 19 per cent four years ago.

So if the Japanese companies wish to remain, they have little choice but to improve competitiveness of their local operations.

Nissan's position was more difficult than for other Japanese companies because two years ago, Yue Loong and its national distributor, Chinese Automobile Company (CAC), split. Until then, Yue Loong had been a domestic market leader, with 39 per cent, but its share fell to 13 per cent last year, well behind the new leader, Ford, at 19.8 per cent.

The CAC crisis reflected weaknesses in Yue Loong's management. Nissan realised that if it was to continue, it had to take a stake in the company. It was a tough decision, but the China card carried the day. "If we want to go into China, we will need to know the language and business customs," says Mr Hisayuki Sakamizu, Nissan's representative in Taiwan and executive vice-president of Yue Loong.

Meanwhile, the challenge is to make Yue Loong a successful company again.

Yue Loong has a huge production site at San Yi in the middle of the country, but the existing factory complex, built in 1981, is small, under-used, and was designed with low

cost labour in mind. Unfortunately, in the past three years, labour costs in Taiwan have soared, making local production of many items uncompetitive.

The pressure on Yue Loong was intensified by the reduction in tariff protection - tariffs on imported cars have dropped from 65 per cent in 1985 to 40 per cent and are scheduled to drop to 30 per cent next year. The company responded quickly, and the average local content in the models it makes is now down to about 50 per cent.

Mr Sakamizu believes that the only answer is to build up volume to an economic level, and that cannot be done relying on the domestic market alone. "The first step was to find an export opportunity for components," he says.

From March, the company began selling cylinder blocks to Nissan in Japan, and Mr Sakamizu makes clear that is just a start. "We want to be able to export finished vehicles to countries where we have to compete with European, US and Japanese made products, in other words, grade A markets. If we cannot do that, the game is over."

Nissan

SOME CURVES GO STRAIGHT TO THE POINT.

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Employers signal gloom over economic prospects

Major warned of recession unless interest rates cut

By Hazel Duffy

INTEREST rates must be cut before the end of the year if a full-blown recession is to be avoided, the Confederation of British Industry, the UK employers' association, said yesterday.

The CBI's call, made after its first council meeting since July, is the strongest evidence yet that the warning signals of recession are spreading across industry, and also throughout the country.

Sir Brian Corby, CBI president, said that members feel "a great deal of gloom. In many cases they feel that they are entering a recession."

CBI leaders met Mr John Major, Chancellor of the Exchequer, last week when they expressed their worries. The Chancellor, however, gave no hint that he was prepared to see interest rates come down by the end of the year.

Trade law overhauled to bring UK in line with EC standards

By Robert Rice, Legal Correspondent

THE Government has proposed a radical overhaul of trade marks law which will comply with harmonisation of legislation within the European Community.

Plans published yesterday in a policy document are designed to simplify and modernise the system for registering and protecting trade marks.

Announcing the Government's proposals, Mr Douglas Hogg, the Industry Minister, said the Government was aware of the substantial value of trade marks to business. The proposals were designed to reflect the realities of the marketplace.

The changes will bring UK procedures broadly into harmony with those in the proposed EC regulation on the Community Trade Mark, which will set up a unitary trade mark system for the whole EC, with an office to administer it.

The regulation is still under discussion in Brussels. Most of the technical issues have been

The contrast with the mood of CBI council members yesterday and three months ago was marked. Then, the CBI's stance was that the reduction of inflation was the target. A cut in interest rates in haste, it was said, could be damaging if rates had to go up again quickly.

Today, it is that interest rates need to come down as part of the fight against inflation.

The argument used by CBI economists is that the inflation rate is an indicator that lags behind the economic reality. Inaction risks widespread recession.

The CBI's quarterly survey of trends in manufacturing industry, to be published next month, will give more evidence of the situation on the ground. But current indications hint that pay settlements might

have already peaked.

• SIGNS of a sharp cut back in investment by manufacturing industry emerged yesterday from official estimates of construction orders, which showed a 30 per cent decline in orders from industry for the three months to July, writes Charles Leadbitter.

The estimates published by the Department of Environment suggest that over the summer industry has reduced significantly its investment in factory and warehouse expansion in the face of slowing growth.

The drop in industrial orders, with a further fall in private housebuilding and public sector demand, meant orders received by contractors between May and July were 11 per cent down on the preceding three months and 18 per cent down on last year.

BRITAIN IN BRIEF



BT reaches deal with supplier

British Telecom and GPT, its main supplier, have reached an agreement which could lead to the UK manufacturer supplying BT with up to 500 of its advanced System X digital exchanges between now and the end of March 1992.

The agreement does not, in itself, imply any increase in orders that GPT might otherwise have expected. However, it puts the relationship between the two companies onto a longer term footing.

Over the past year, GPT's financial position has been hurt by short term fluctuations in BT's ordering pattern. GPT is 60 per cent owned by the UK's General Electric Company and 40 per cent by Siemens of West Germany.

The agreement gives BT the option of buying up to 3.25m lines or more of System X equipment during each of the next two years. BT has already placed orders for 2.7m lines.

Admen for Inland Revenue

The Inland Revenue appointed D'Arcy Masius Benton & Bowles, the London advertising agency, to handle its first national advertising campaign.

The campaign, which is expected to cost around £2m, is intended to inform the public about the implications of the changes in reclaiming the tax paid on the interest from bank and building society accounts.

DMB&B, a subsidiary of the privately owned US marketing group of the same name, recently rescued Yellowhammer, another well known London agency, from the receivers.

BR fails to run on time

British Rail's punctuality and reliability in the West Midlands has plunged to an all-time low, according to the West Midlands Passenger Transport Executive (Centro).

Mr Robert Tarr, Centro director general, said that despite the quality of local rail services had reached crisis point. "I think it is right to say that rail unreliability in the year has finally exhausted our patience," he observed.

Centro is the executive arm of the West Midlands Public Transport Authority, a statutory body, funded by seven councils and responsible for defining regional policy on public transport.

Ferry rescue described

A survivor of the capsized Herald of Free Enterprise, bosun Mr Terence Ayling, described at London's Central Criminal Court how he spent two hours on the side of the ferry rescuing passengers. "I stayed on the side helping rescue passengers by smashing windows and pulling them out as quickly as possible," he said.

He was the first witness to describe events on board on the day of the Zeebrugge disaster in which 192 people died.

P&O European Ferries (Dover) Ltd, formerly Townsend Car Ferries, four crewmen and three officials have denied a single charge of manslaughter arising from the capsizing on March 6, 1987.

British Coal rejected an offer to sell one of its mines in South Wales, prompting angry accusations that it was trying to stifle competition.

The nationalised coal corporation turned down a bid from Ryan International, Britain's largest private coal-mining concern, to keep open Blaenau colliery, which stopped production in May with the loss of 580 jobs.

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PERHAPS NO EDUCATION REFORM HAS PROVED AS VEXING OR DIVISIVE TO THE NATION'S ELITE INDEPENDENT SCHOOLS THAN PLANS TO REFORM PRE-ENTRY UNIVERSITY EXAMS, WRITES NORMA COHEN.

AT THE HEADMASTERS CONFERENCE CURRENTLY MEETING IN ABERDEEN, SCOTLAND, THE HEADS OF THE MOST PRESTIGIOUS PRIVATE SCHOOLS, INCLUDING ETON AND WINCHESTER, HAVE CALLED FOR A PRIVATE SESSION IN WHICH TO DISCUSS HOW TO RESPOND TO A GOVERNMENT ADVISORY PANEL'S RECOMMENDATIONS ON EXAMINATION REFORM. THE PROPOSALS SUGGEST AN OVERHAUL OF CURRICULUMS THAT MANY INDEPENDENT SCHOOL HEADS FIND RADICAL AND UNACCEPTABLE.

MR TONY EVANS, HEADMASTER OF FORTSMOUTH GRAMMAR SCHOOL AND CHAIRMAN OF THE EMC'S ACADEMIC POLICY COMMITTEE, SAYS HIS PERSONAL VIEW

is that should the proposed reforms be adopted, independent schools should take the radical step of striking out on their own on post-16 education by offering a curriculum that is not approved by government.

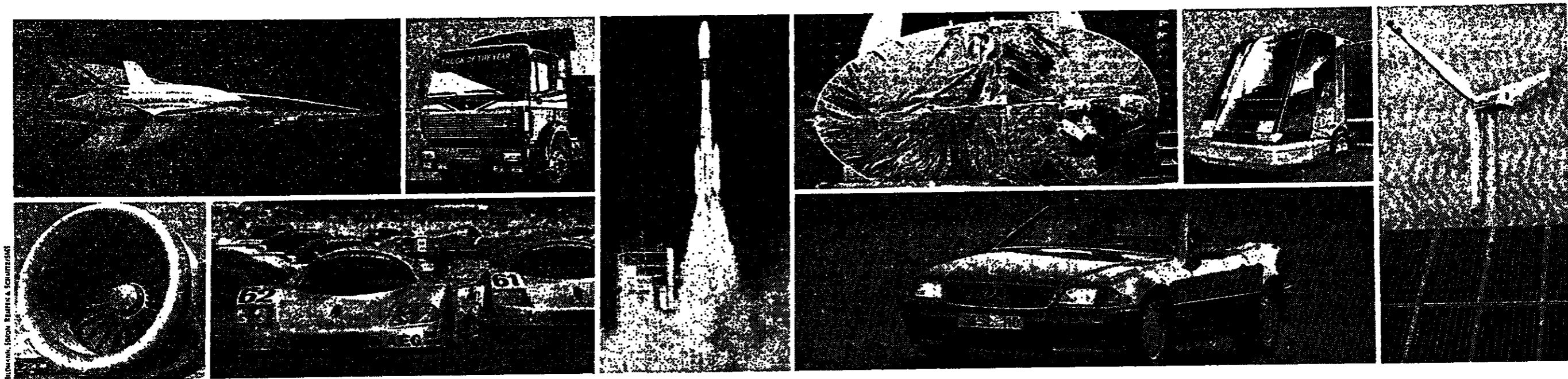
HOWEVER, HEADMASTERS ARE ACUALLY AWARE OF THE POLITICAL AND SOCIAL DANGERS OF STRIKING OUT ON THEIR OWN WITH A SEPARATE CURRICULUM.

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14/10/1520

“He who does not go forward goes backward.”

Johann Wolfgang von Goethe



For Daimler-Benz, the 1980s were the best years in the history of motor vehicle manufacturing and marketing. And it is motor vehicle manufacturing and marketing that are at the very heart of the enterprise known as Daimler-Benz AG.

Yet this was also the decade that saw Daimler-Benz take an important step forward and become a diversified high-technology company. This restructuring has now been successfully completed.

Our new structure provides us with an outstanding opportunity to shape our future. We are now ready to forge ahead in a world more dynamic than at any time in recent history. One in which borders are crumbling and great industrial regions are moving ever closer together.

To strengthen our international presence, Daimler-Benz will soon be represented on the major stock markets of the world. The company's year-end 1989 financial statements have

Daimler-Benz Group	1989	1988
Employees (at year-end)	368,226	338,749
Domestic	298,199	268,277
Foreign	70,027	70,472
Sales (in millions of D-marks)	76,392	73,495
Domestic	29,562	29,094
Foreign	46,830	44,401
Balance Sheet Total	62,737	51,931
Non-Current Assets	20,084	17,342
Stockholders' Equity	16,966	11,323
Investments	7,620 ¹⁾	7,007
Research and Development	5,494	4,744
Personnel Expenses	23,199	22,371
Net Income	6,809 ²⁾	1,702

¹⁾ Including Messerschmitt-Bölkow-Bölkow GmbH at year-end.
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BUSINESS LAW

Towards a market economy: wholesale transfer, ownership of assets and the concept of private property

Strong domestic interest provoked by Hungary's privatisation

By Paul Knight

HUNGARY is on the path to becoming a market economy. No single step is more important than privatisation. The issue is of more than theoretical interest. A number of Hungarian state enterprises have already been privatised and parts sold to foreign investors. The country's leading tourism company with a 40 per cent share of the market was floated on the Budapest and Vienna stock exchanges in June. The offer was 23 times over-subscribed.

Privatisation in Hungary – as in the rest of eastern Europe – is at the core of the debate about how best to move to a market economy. It raises the most difficult issues including the wholesale transfer and ownership of assets and the idea of private property. Moreover, privatisation tends to bring into stark relief the interests of managers appointed by the old regime. Workers fearful of being laid-off yet without the resources to buy shares in the privatised entities and foreign investors.

Hungary has enacted modern company and foreign investment legislation designed to lay the foundation for private enterprise and foreign investors. This includes:

• the 1989 Foreign Invest-

ments Act;

• the 1988 Act on Economic Associations (Company Act); and

• the 1990 Act on securities and the Stock Exchange (Securities Act).

This legislative package allows foreign investors to participate in Hungary through joint ventures or directly through the ownership of Hungarian companies. In addition, foreign investors should note:

• there is no limit on the level of foreign ownership or management control of such entities (although approval is needed for foreign majority control);

• foreign investors may repatriate both hard and local currency profits;

• a variety of corporate forms are permitted including joint stock or share companies (analogous to the Japanese Kabushiki Kaisha, German AG or the UK Plc). Hungarian company law is modelled on the West German and Austrian systems;

• joint ventures even with majority foreign control can own real estate, although there are certain practical problems;

• specific guarantees against expropriation and nationalisation; and

• a modern tax code with special incentives for foreign investors.

On July 1, 1990, Hungary adopted specific privatisation legislation. The legislation is aimed at ensuring an orderly transformation of approximately 2,000 state enterprises into a corporate form and ultimately into private hands.

Subsequently, a government agency – the State Property Agency (SPA) – was created to supervise the process. The directly relevant legislation is:

• the 1989 Law on the Transformation of Economic Organisations (Transformation Act);

• the 1990 Foundation of the State Property Agency Act (State Property Agency Act);

• the 1990 Treatment of State-Owned Assets Act; and

• Decree 30/1989 on the Valuation of Assets in Connection with the Transformation of State Enterprises.

The Transformation Act is the core of the legislative package. The legislation has two discreet parts. First, it provides for the transformation of state enterprises into joint stock or limited liability companies. Second, it establishes the conditions to govern the sale of assets or stakes in those companies to investors.

All 2,000 state enterprises are theoretically eligible to be privatised. There are two main types of state enterprises: enterprise council; and ministry run entities. The former are governed by their workers and management. The managers of the latter are appointed by government ministers. Approximately 75 per cent of Hungarian state enterprises are of the enterprise council variety.

In the context of present legislation the distinction between the two types is important. Enterprise councils have more discretion over privatisation transactions. They may initiate the process, negotiate directly with potential partners or investors and decide (with some exceptions) on what stakes should be sold to investors and whether those sales should be through private transactions or a public offering. Formally, the SPA only has the power to veto such transactions.

There is no express ban on foreign participation in privatisation.

Indeed, current Hungarian privatisation legislation makes no distinction between foreign and domestic investors.

Moreover, the Company Act and Foreign Investment Act specifically provide that foreigners operating through joint ventures or foreign controlled

Hungarian companies are to be treated equally with domestic companies.

Hungarian privatisations are supervised by the SPA, which was created in March 1990 under the State Property Agency Act. It holds the legal title to the assets of state enterprises. The agency is administered by a managing director and a board of directors which sets overall policy.

The privatisation process has attracted considerable controversy. As a result, the law is in flux and current practice is about to be altered to respond to perceived inadequacies in the present legislation.

The controversy has centred on the role of enterprise councils and the scope of their discretion. In fact, enterprise council-led privatisations (so called "spontaneous privatisations") have been open to abuse.

The abuses have tended to be two-fold. First, the perception in Hungary is that important national assets were sold to foreigners at under-valued prices.

Second, government appointed managers, whose entitlement to the assets was dubious, benefited most from the transactions. The creation of the SPA addressed this problem.

The likely changes will have the public policy objectives of preventing these abuses and centralising the process so that it is consistent with Hungarian industrial policy while maintaining the pace of privatisations.

Thus the Hungarian Government intends to reduce the authority of enterprise councils, increase the authority of the SPA and bring it under direct government control.

Policy guidelines are also being prepared to establish the criteria for evaluating specific transactions. They will focus on issues such as how much of the entity should be sold to investors (foreign and domestic), and whether the sale should be through a private transaction or public offering.

It is likely that foreign investment will be restricted in certain sectors and enterprises.

Moreover, the new guidelines will govern the awarding of mandates to investment banks and the like.

Does Hungary's privatisation legislation have the necessary ingredients to work?

Certainly, its legal and regulatory framework goes a long way to meeting the minimum requirements (and is by far the most advanced in eastern Europe). There is an entitlement to own property and unlike certain other eastern European countries this entitlement has existed for several years.

While Hungarian accounting standards are inadequate, steps are being taken to remedy this and most of the international accounting firms are now represented in Budapest. Hungary also has an independent legal profession and international law firms are opening offices in the country.

Hungary's Securities Act is sophisticated and comprehensive, but the Budapest Stock Exchange is fledgling and its settlement and clearance systems are primitive.

There are independent civil courts and arbitration tribunals. Both the Company Act and the Foreign Investment Act are comprehensive. It remains to be seen, however, how well they will be applied.

Finally, the Hungary privatisation legislation itself is inadequate. But the Government recognises this and seems prepared to remedy the situation.

On balance, it seems the necessary legal framework for a successful privatisation programme does exist in Hungary.

The author is European Legal Counsel for Nomura Research Institute Europe Ltd.

MALTA

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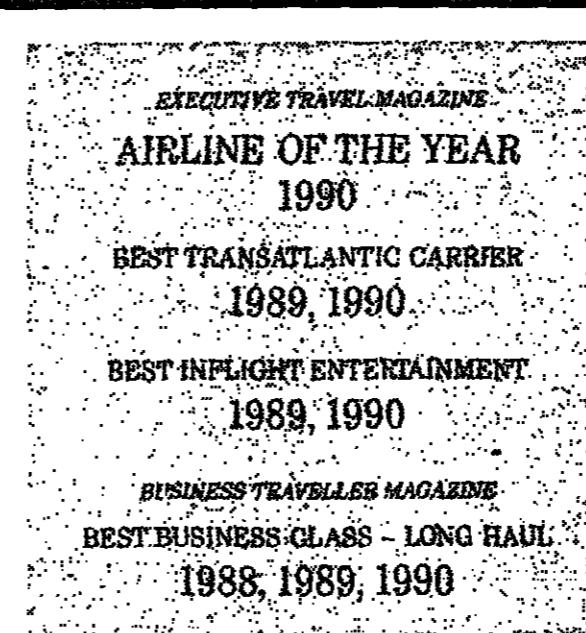
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ARTS

The Rehearsal or Love Punished

ALMEIDA THEATRE

A welcome revival of Jean Anouilh's ironic masterpiece, *The Rehearsal* (*La Répétition*) opens the Almeida's new season of French plays. It is a post-war play about pre-war people, dating from 1950 when the author was at the peak of his fame. He is writing here about the French aristocracy. The message is that those who live in an affluent, inherited château should not make the mistake of falling in love with those who were brought up in the real world.

Jonathan Hyde plays the amorous Count who commits this error by his love for Lucile, the girl in charge of the dozen orphans housed in the west wing. True, Tiger had a previous taste of reality in the army during the war, but not for long. When the rest of his regiment had reached Toulon he was still defending the Loire. He then fired off his one remaining shell, had a bath, a manicure, and returned to his château at Ferbiquet. He and his Countess (Nicola Pagett) are determined to perpetuate their traditional way of life. Our function as a class, the Count explains, is not to produce geniuses but to endure.

Anthony Ward's Almeida set, dominated by a huge fresco of Mars and Venus, provides a splendid backdrop for Jasper Conran's ravishingly extravagant black and white costumes. Wisely, this set con-

tains little more than a large neutral space in which a costumed, ritualistic, leisurely approach to existence may be re-created, through Ian McDiarmid's well-tuned direction.

The Count and his friends are rehearsing a play, Marivaux's *La Double Inconstance* which they will perform at the charity ball to be held in the château. They are short of a girl for the heroine — a simple peasant girl whose innocent love for her fiancé is cynically destroyed — and Lucile is brought along for the role by her godfather, the Countess's lawyer. She is a natural *Anouilh*, well impersonated by Julia Ormond who has the knack of shedding authentic tears.

Her two roles, one in life and one in theatre, are soon to be confused, the dove-tailing of the two plays, the poignant juxtapositions from one to the other in the opening scenes, contains some of Anouilh's cleverest writing.

His polished dialogue is difficult to render in English, but much of it comes through Jeremy Sams's new translation.

He uses a more contemporary idiom than in the previous one by Hansford Johnson and Black.

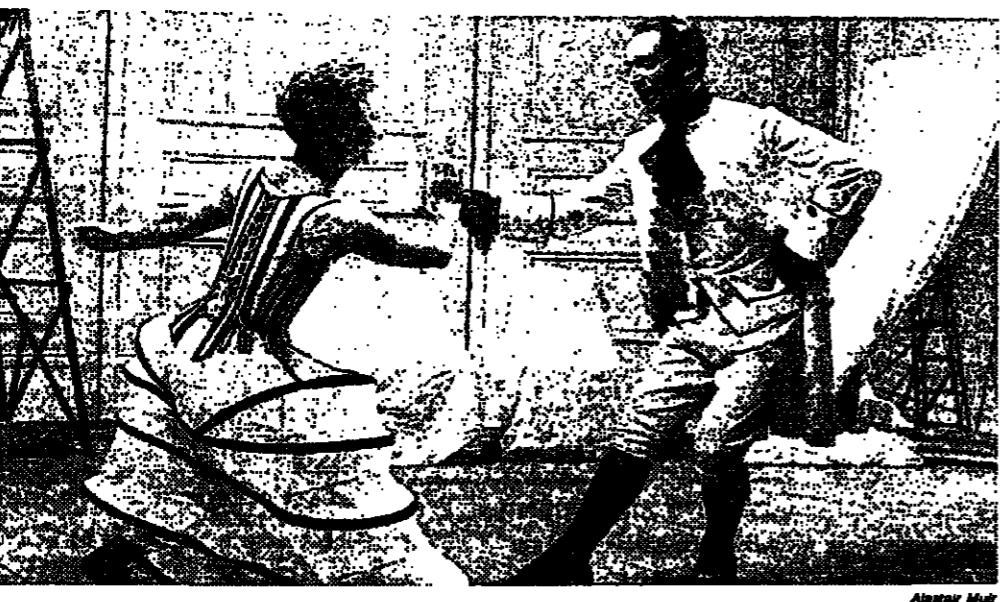
As the piece develops, the thought of the play these idle people are supposed to be rehearsing diminishes beside the urgency of the threat posed

by Lucile to their solidarity and to their exclusive possession of Tiger.

At this point Anouilh shows himself to be a less subtle dramatist than Marivaux. The strategy whereby, at the behest of the Countess, Lucile is seduced by Tiger's best friend, Her (Matthew Kent) seems even more hollowly staged now than it did when the work was first performed. "I like breaking things," he tells us more than once, and he proceeds to break Lucile's poised composure by a cruel deception in one of the longest seduction scenes in the history of the theatre. Jonathan Kent handles the marathon in a plausible, taunting, self-disgusted manner that is almost unbearable to watch.

Donald Perleman plays the lawyer as a softie but, beneath the deference, he is really a hard man. Christine Kavanagh throws her weight around to good effect as the discarded mistress, Hortensia. Harry Burton is dead right as the buffoonish Villette. Whereas at the Marigny Jean-Louis Barrault and Madeleine Renaud looked like aristocrats pretending to be actors, at the Almeida Hyde and Pagett look like actors pretending to be aristocrats. But this impressive revival should be seen.

Anthony Curtis



Alistair Muir

Nicola Pagett and Jonathan Hyde

Once in a While the Odd Thing Happens

COTTESLOE THEATRE

Once in a While the Odd Thing Happens would make an excellent play for radio. It is just about strong enough to stand up on stage if it is really well done, as it was when it opened at the Cottesloe in the National Theatre on Tuesday. The trouble is that there is nothing very visual about it except the striking background sets of wind, sea, sky and marsh designed by Stephen Brimson Lewis.

This play is about the young Wyman Auden, the young Benjamin Britten and the young Peter Pears in the US at the outbreak of the second world war. Loosely based on fact, Auden is fascinated by Britten's music; Britten is captivated by Pears's voice. Auden the poet and Britten the composer try to put on a show together in America, and it fails. The title of the play comes from the Britten/Auden opera, *Paul Bunyan*. Britten and Pears fall in love, come back to England — indeed to Britten's East Anglia — and

Britten produces *Peter Grimes*. It is an odd sort of piece for a young playwright like Paul Godfrey to come up with. There is nothing remotely shocking about the male love scenes. On the contrary, they are rather wistful and child-like. The lovers wear suits, not jeans. They play tennis and go for walks on golf courses and do not swear. Auden looks remarkably respectable. The mood is nostalgic, though perhaps a more pretentious word would be elegiac.

Two bits of stage business stand out. One is when Pears and Britten choose to wear each other's shoes on the brink of realising their passion. The other is the way they help each other put on their white ties and dress studs when preparing for a concert performance. For the rest, however, the play would probably be better heard than seen. It is about voices and sounds, not action. There are also times when the dialogue comes perilously close to banality: for example, when

Britten's married sister Beth (played by Hilary Dawson) exclaims: "Life is full of ambivalent emotions."

Even the language of the love scenes carries understatement almost to the point of bathos. Apart from the sets, and some clever lighting by Paul Pyant, there is perhaps one stroke of brilliance. The music is kept to the end. This produces a kind of suspense, the temptation being to have inserted it all over the place. Part of Britten's "Four Sea Interludes" is heard only after the final lines of the script.

The parts of Auden, Britten and Pears are played by Stephen Boxer, Michael Maloney and Julian Wadham respectively, and the play is directed by Godfrey himself. Distinctions all round, and they are certainly needed. For if *Once in a While* were only slightly less well done, it would not be much of a spectacle. BBC Radio should snap it up.

Malcolm Rutherford

CINEMA

*Not such a gay time*LONGTIME
COMPANION
Norman ReneBYE BYE BLUES
Anne WheelerI LOVE YOU TO
DEATH
Lawrence KasdanTHE FIRST POWER
Robert RemnikoffBLUE HEAT
John MacKenzieANOTHER 48 HOURS
Walter HillThere are excellent performances from the whole cast, especially Mark Lamos as a television writer, and Bruce Davison as his lover, who not only takes care of him but writes his scripts when his faculties disintegrate. But it is all so comfortable. There is no pressure on loyalties; no one ever seems to worry about money and all the illness is dealt with in a very sanitary way. *Longtime Companion* is a well-made, well-intentioned film about nice people, but its limited view does not really serve its subject-matter well. It is about as valuable to the cause of AIDS as *Love Story* was to leukaemia.

Partings and uncertainty reappear in *Bye Bye Blues*, a Canadian film about the pressures of separation during the Second World War. Left behind in an impoverished but an idyllically pretty country backwater, while her doctor-husband is stationed in Singapore, Daisy (Rebecca Jenkins) finds herself with two children to support and no income. In spite of her limited musical ability, she forces herself to play the piano at a local dance, and is paid \$3, the first money she has ever earned.

When men went off to the war they probably pictured their wives continuing a familiar domestic life. But women had to support families, do the jobs men had done before, and wondering if their men would ever come back. *Bye Bye Blues* is directed by Lawrence Kasdan

perfectly captures the sensation of marking time that an absent loved-one leaves behind. Daisy's musical skills improve and she becomes the centre of attraction in a local band. At first she is only waiting for her husband to return; but when the Japanese take Singapore and she no longer knows if he is alive or dead, the painful indecision begins. He might have been killed, but if he is a prisoner, the knowledge that she is waiting might be all that sustains him; or perhaps, if he ever comes home, he will be changed so much that he no longer wants her. These conflicts rob her of the courage to stay, living again and accept the love of another man.

Small domestic dramas, the marked seasons of a farming community, blue-streaked sunsets, a truck driving through the dust, a local dance — the tiny incidents of country life captured by director Anne Wheeler — add to Daisy's sense of emotional suspension. A slight but beautifully observed film.

If infidelity had been more of an issue for Joey Bocca (Kevin Kline) in *I Love You to Death*, we might have been spared a tiresome film. Italian Joey thinks there is no harm in constantly fooling around, but his Yugoslav wife, Rosalie (Tracey Ullman) feels differently. Their jabs and tantrums suggest that they have been deliberately drawn as volatile, over-excited foreigners to have having to make any logical explanations, because without considering peaceful alternatives, like discussion or divorce, Rosalie decides to kill Joey when she sees him with another woman. Italians and Yugoslavs in the audience may not be too happy about any of this.

The plot of the film, which apparently is a comedy, revolves around Rosalie's inept efforts to kill Joey, and his total resistance to death. Even after his car has failed to explode, eating sleeping-pills in his food and being inexpertly shot three times, Kevin Kline is still on his feet. The script is based on a well-publicised true story, so it is not even a surprise that he survives. Noisy and messy and filled with caricatures instead of real people, the film is inexplicably directed by Lawrence Kasdan



Scene from 'Longtime Companion'

(Body Heat, *The Accidental Tourist*). His presence has attracted a massive support cast — Joan Plowright, William Hurt, River Phoenix, but they cannot turn this frantic nonsense into entertainment.

Detective Lou Diamond Phillips (*La Bamba*) is also troubled by an intractable enemy in *The First Power*, when a serial killer he had sent to the gas-chamber is reincarnated and starts killing again. A young psychic (Tracy Griffiths) convinces Phillips of what is happening, and unleashes a chain of events all reminiscent of films like *The Exorcist*, *The Omen*, and *Poltergeist*. Every time the killer is destroyed, he is restored again, stronger than before, in a new body. Bag ladies float past high-rise windows. Nuns wield knives. Who will be possessed next? Sadly, that is too easy to guess.

In *Blue Heat* the corruption is more mundane. When a group of undercover Los Angeles policemen, led by the marvellous Brian Dennehy, discover that there is police involvement in some local drug-trading, they are suspended instead of promoted. Their efforts to expose their superiors have the making of a routine but satisfactory cop film, but what seems to have turned this film into a parody of itself is its British director, John MacKenzie (*The Long Good Friday*), who handles the corner bits of action and dialogue with a heavy hand. There have been many excellent American thrillers directed by Europeans so there are no excuses. But there is

something very wrong with *Blue Heat*, a collection of clichés without a proper heart.

The reassembling of old ingredients is very evident, too, in *Another 48 Hrs*. In 1982 Nick Nolte and Eddie Murphy played a cop and a crook thrown together in *Walter Hill's 48 Hrs*. The film was violent, sexist, but also fast, exciting, and very funny. Eight years later, this sequel, also directed by Hill, has the two re-united to find a criminal who will otherwise annihilate them both. As they have both grown up a bit since they last met — matured is too ambitious a word — the friction between them is less humorous, so that the many shootings, explosions and car-chases involved make rather bald action.

But even if the film has nothing new to say it makes a powerful case for investment dressing. When he is released from jail, Murphy is wearing the splendid Armani suit that proved so serviceable eight years ago. After all, the assaults on his person, Murphy is still immaculate at the end of *Another 48 Hrs*, while Nick Nolte's chain-store clothes are ripped to pieces.

Which leads rather unexpectedly to the Pasolini season, since it has been assembled with some financial support from Giorgio Armani. The season opens at the ICA with a two-week run — and a newly restored print — of his 1967 autobiographical treatment of *Oedipus Rex*, and will include the first commercial screenings of *RoGoPoG* and *Hawks and Sparrows*.

Ann Totterell

Carmen

NEW THEATRE, CARDIFF

The curtain rises to show a chit white courtyard with a large palm tree. One soldier is tinkling at a smart grand piano. Another is reading a copy of *Playboy*, this to be another updated *Carmen* brimming with controversy?

Well, hardly. There is no doubt that Welsh National Opera knows all about putting on an evening to offend traditionalists when it wants to and has done its level best to stir outrage over *Carmen* before.

But in André Engel the company has found a producer who covers his tracks so well that it was difficult to tell if he had any ideas about the opera at all. He has evidently moved on from the *Freschitz* that upset so many people.

The parts of Auden, Britten and Pears are played by Stephen Boxer, Michael Maloney and Julian Wadham respectively, and the play is directed by Godfrey himself. Distinctions all round, and they are certainly needed. For if *Once in a While* were only slightly less well done, it would not be much of a spectacle. BBC Radio should snap it up.

Once past those initial生产 sides into routine, the cast is simply asked to go through the motions with a minimum of spontaneity, though in their defence it must be difficult to work up much involvement when one is stuck with Nick Rieti's surgically clean unit set for the whole evening. Perhaps

in the end we should not be surprised if that is what we get — a *Carmen* without grit or gime or sweat.

In that respect it may be telling that Jean Stilwell, an experienced *Carmen* in her native Canada, was able to get more life into the drama than anybody else, including her Don José, Noel Espiritu Velasco. Although he gave a more mature account of himself than hitherto, the two of them really were ill-advised to carry on in the final scene. Surely one stabbing is enough? José began to look as though he was carrying up the family joint.

Altogether the brightest moments of the evening were to be found among the supporting roles. As Micaela, Gillian Webster was candid and outgoing, winning an enthusiastic round of applause for her gleaming delivery of her aria, and the American baritone Richard Paul Fink brought a touch of vocal glamour to Escamillo, with big, Texas-sized singing in the Toreador's Song. The occupants of the smaller roles, though, failed to

make much of a mark.

Indeed, even the WNO chorus seemed subdued. For the opening of Act 3 José had them sitting in a hang-dog together, then the music tells us quite clearly (as indeed do the words "Be careful how you go") that they should be crooning steadily through the night. This might seem like falling over the indignities heaped upon them by other products, but it says much for Engel's lack of sensitivity to movement and atmosphere in the opera throughout.

In the pit John Burden led a performance that was sturdy and sensible, rising to a decent sense of drama in the final scene. On an inspired evening *Carmen* can seem to combine miraculously the best of two national styles. On the one hand light-fingered French effervescence. On the other sultry Spanish passion. On Monday night in Cardiff I missed both pretty well completely.

Richard Fairman

Leeds Piano Competition

LEEDS TOWN HALL

The semi-finals of the Harveys Leeds International Piano Competition 1990 are in mid-swing as I write, and on Friday and Saturday the BBC will bring the finale to the nation's music-lovers. By then there will be six chosen finalists, who will in turn have chosen their concerti (from an approved list of 11) to play with Simon Rattle and the City of Birmingham Symphony; no doubt the BBC is praying that most of them will choose different ones. Meanwhile, from the original field of 77 competitors, aged between 17 and 29, after two stages of elimination a dozen semi-finalists survive — or rather eleven; for on Monday night there was an untimely disappearance.

A 21-year-old Poles, Piotr Anderszewski, had announced the boldest programme of all — simply! — Webern's Variations op. 27 and the "Diabelli" Variations of Beethoven. He chose to perform them in reverse order. It took him 55 minutes to expound the "Diabelli" with a mastery of long-range structural tension that far senior pianists would envy, and relentless searching concentration. After that heroic feat, he returned to undertake the Webern (which is only a few minutes long), promisingly — but with only the brief third movement to go he faltered, froze, bowed and withdrew from the platform and the contest.

For a pianist of this order, it cannot have been a real disaster. No other semi-finalist so far has displayed such an intellectual grip on a major work, and Anderszewski's technical means were equal to it. Gravity, power and pell-mell clarity: his chord-balance — crucial in Beethoven's slow variations — was superb, and if he favoured the extreme ends of the dynamic scale (something that the "Diabelli" naturally tempts), his *f* was as tautly controlled as his *p*, commanding and telling. That would not be said of the Korean Han-Suk Palk, whose light, fleet fingers were not at home in the boomy acoustic of the Town Hall.

Palk yielded any amount of wayward subtlety of the sun-dew-swinging-and-expiring kind, so much and so often that the main thread of sense was in constant danger of disappearing: sometimes (as in Schubert's *Humoreske*) because what she was doing was just barely audible, sometimes (as in the Sonata of Bartók) because the principal lines were swallowed up in an ill-rosed waltz. Since invidious comparisons are what piano contests are about, I might as well say that not only her Bartók but her peculiarly un-sensual, un-witty account of Liszt's *Venezia e Napoli* were utterly eclipsed the next night by Balazs Szokoly.

Though at 29 this Hungarian pianist is the oldest competitor, he had begun by sounding like a very talented novice in Chopin's *Barcarolle* and Ravel's *Valses Nobles et Sentimentales*, coolly stylish ideas compromised by a tendency to rush fences in brittle haste. When he relaxed (not quite the *mot juste*) with his native Bartók he found his showman's mettle — and exquisite tenderness for the unfamiliar "Csik Folk Tunes" — and then proceeded through *Venezia e Napoli* like a true hero to Cziffra. The final Tarantella wasn't note-perfect but with that terrific electricity and mischief it didn't need to be.

From China, the 21-year-old Xiang-dong Kong brought a soft-edged, pretty account of a Haydn Sonata in C in a very Haydnian style. Chopin's 24 Preludes were the most difficult of Revel's *Concerto de la Nuit*. His Haydn had been trumped in advance by the 18-year-old German Lars Vogt, as had been, I thought, young Andrei Zhatomov's honest Mussorgsky too; but Vogt and Zhatomov deserve more space in my next report.

David Murray

Channel 4 wins 'Special' Prix Italia prize

The jury at the Prix Italia broadcasting festival seemingly shared the opinion expressed on the television column on this page yesterday: that Zbigniew Kryszynski's programme *The Orchestra* would be a worthy winner of the arts prize.

They were unanimous in choosing it from the 25 entries from 19 countries to receive the prize of 150 Lire (about \$6,000). The programme takes such popular classics as Rossini's "Overture to the Thieving Magpie" and Schubert's "Ave Maria" and

gives them the rock video treatment. The "Special Prize" in the arts category, worth exactly the same amount, was awarded to Britain's Channel 4 for *Una Stravaganza Del Medici*. This technically elaborate — some might say slow and fussy — production, directed by Paul Kafko and Jonathan Hills, uses computer technology to re-create a spectacular Florentine concert of 1569.

Christopher Dunkley

ARTS GUIDE

Arms are not the answer

ANYONE WOULD think that a shortage of weapons was the main cause of instability and conflict in the Middle East. Saudi Arabia is buying \$20bn worth from the US, in addition to \$20bn-\$22bn from Britain. Other Gulf states are armament themselves in proportion, and the Israeli defence minister has been in Washington pressing Israel's claim for "compensation". All this is wonderful news for western defence industries, which had been suffering a serious bout of depression. But it is hardly good news for the Middle East, or indeed for the world in general.

Of course, the requests from Middle Eastern governments are not frivolous. They are based on real fears, and what has happened to Kuwait proves, if proof were needed, that such fears are not fantastic. The rulers of Saudi Arabia and the other Gulf states do not wish to rely indefinitely on foreign forces to protect them. They would prefer to be able to defend themselves.

Yet it is hard to imagine that any level of armament, short of a nuclear weapon, would have secured Kuwait against the kind of attack it experienced on August 2, given the disparity in size and population between it and Iraq. Nor does it seem likely that Saudi Arabia, however many weapons it acquires, will under its present social and political system produce an army large and highly motivated enough to hold its own against Iraq, or for that matter Iran.

Political change

The political and social system may change. In that event the question is – and it is a question which should not concern Israelis only – against whom would the F-15 fighters be directed? Moreover, vast expenditures on western arms purchases, with the almost inevitable accompanying corruption, can itself help to bring about political change of a sort desired neither by the purchaser nor by the supplier. That is generally thought to have been the case in Iran in the 1970s.

It may seem a bit late for such reflections, when Iraq is already a regional superpower. But Iraq acquired that status largely because others believed

Mr Clarke's middle way

MR KENNETH Clarke, the UK Health Secretary, was quick this week to distance himself from the radical health care reform proposals put forward by the right-wing No Turning Back group of Tory MPs. He rejected the notion that individuals should be obliged to finance non-emergency care through private insurance, pointing out that some chronic conditions are uninsurable. But, by intensifying pressure on hospitals to opt out of health authority control, he took care to preserve his own reputation as a radical reformer.

Mr Clarke's performance was politically deft but many observers may suspect that the Government is attempting to have its cake and eat it. The No Turning Back Group is nothing but honest: it wants to rid the country of socialised medicine and allow private markets and money to determine the allocation of health care resources. The Government's official position is more opaque. It wants to break up the old, monolithic National Health Service, introduce competition, yet retain public funding of care and overall direction by the Department of Health. It claims to want, in short, the best of two worlds.

Mr Clarke's compromise is as much the product of politics as social or economic logic. NHS reform had been earmarked as a task for a fourth Thatcher term, but a wave of public protest following funding cuts in 1987 resulted in a hasty ministerial review and last year's white paper. With an election to win, ministers shrank from the more radical proposals of right-wing think-tanks and concentrated on the hybrid concept of an "internal market" in which health care contracts would be traded by publicly-financed health authorities. The Government was thus able to reassure critics that health care would remain "free" to consumers.

Opt out

Mr Clarke was initially vague about the number of hospitals which would be expected to become self-governing. The white paper merely said the Government would allow as many institutions to opt out of health

THE European Merger Control Regulation, which takes effect tomorrow, marks more than just an end to 17 years of wrangling within the Community over a common approach to controlling large conglomerates.

It is also part of a growing international focus on competition policy which has been the natural response of governments to the development of a world market philosophy among multinational corporations.

Not only has the liberalisation of capital flows made it easier for such companies to grab market share by investing abroad; size matters more than ever now that technological supremacy with its huge capital cost is the key to staying ahead.

As a result, access to markets is no longer determined just by barriers to trade in physical goods. Rules of fair play in matters of investment and competition have become of first importance at both the national and international level – where they can easily become a source of friction, as the recent US attacks on Japan's imminent anti-trust policies show.

It is into this brave new world that the European Commission steps tomorrow with its enhanced powers to control mergers and joint venture activity on a Community-wide basis. It brings to the task a liberal approach backed up by a regulation in the words of Sir Leon Brittan, the responsible Commissioner, enshrines competition as "the guiding force of economic life".

Yet behind this simple philosophy lurks a great deal of uncertainty over how the Commission's new role will affect member states such as France, which are used to judging mergers on a broader public interest basis, and over the possibility of clash with out-side jurisdictions. These could include both the US – which has a long tradition of anti-trust regulation – and Japan, which does not.

The regulation gives the Commission exclusive powers to vet mergers involving companies that have a worldwide turnover of more than Ecu 10bn (£2.5bn) and where the aggregate EC turnover of at least two of them is more than Ecu 250m. In the next four years, until the regulation is reviewed, smaller mergers will remain subject to control by member states, which will also have the right to retain control over sensitive cases involving public security, plurality of the media and prudential supervision in banking and financial services.

Moreover, although the regulation defines the maintenance of effective competition as the yardstick under which mergers and joint ventures shall be judged, it also includes reference to other considerations such as technical and economic progress. Some have seen these caveats as a loophole for the introduction of industrial policy at the European level.

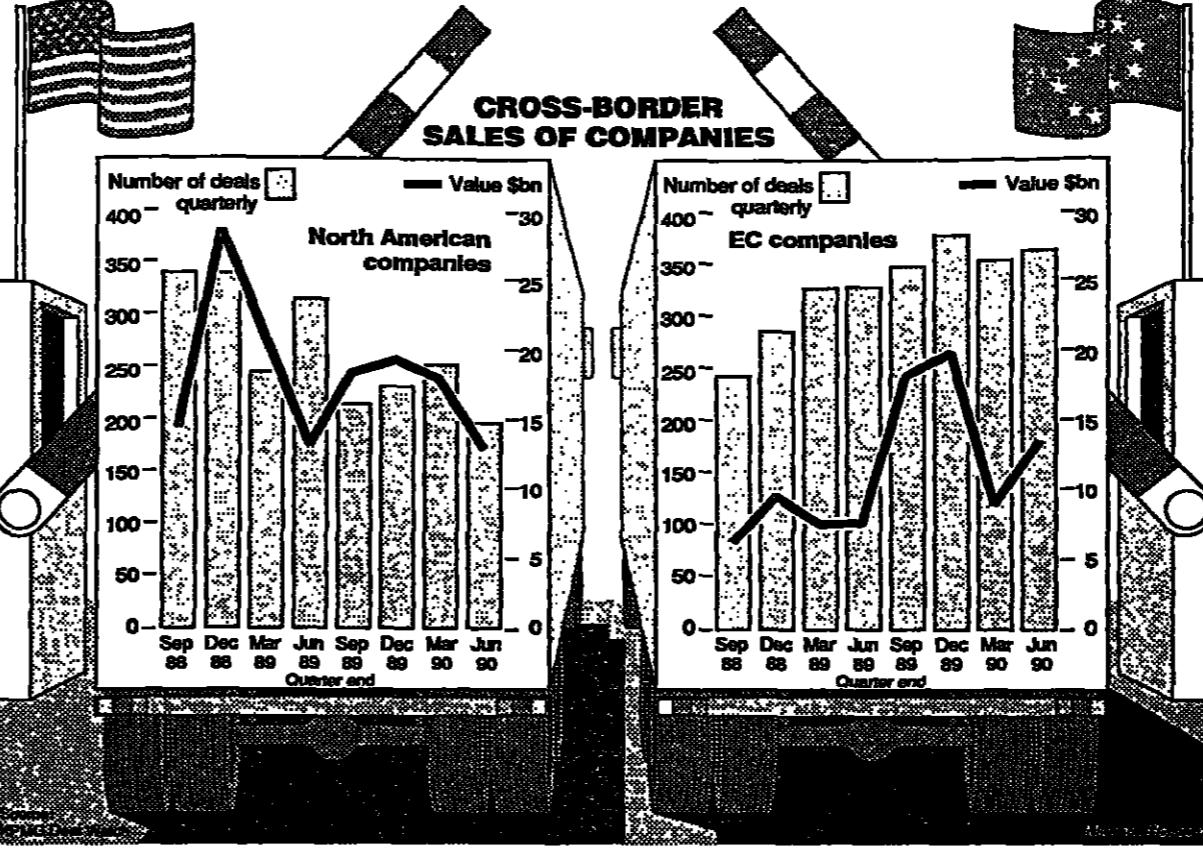
It will take some considerable time before it becomes clear how the regulation will work in practice, and therefore how it will be viewed in a global context. Meanwhile, the experience of the US, with a century of tradition in anti-trust policy under the Sherman Act, shows how policy can vary even under the simplest of basic doctrines.

The basis of the US approach is the promotion of competition by declaring illegal every agreement that restrains trade among competing sellers. Implementation, however, has varied greatly. Periods of activism – notably in the 1900s, early 1940s and early 1970s – have been followed by less interventionist periods. The Reagan era was widely seen as an extreme example of the latter. Professor Robert Pitofsky of Georgetown University, says it contained "the most lenient anti-trust policy in 50 years."

Traditional views about the desirability or otherwise of mergers based largely on size and market concentration had begun to change before 1980 – notably following a Supreme Court

Peter Montagnon and Peter Riddell consider the conflict of laws that may result from new EC legislation on cross-border mergers

A delicate case of jurisdictions



ruling that mergers should not be blocked solely because the new company controls a larger market share.

This view was taken much further by the main Reagan era officials running the Justice Department's anti-trust division. They were heavily influenced by criticisms of traditional anti-trust law offered by the so-called Chicago School, namely, that free markets apply the right discipline to serve the interests of consumers and what matters is not market share but

revenue ventures between companies as well as joint research and development projects. This is intended to assist in making US companies more competitive internationally.

But the importance of this shift should not be exaggerated. The law as it is now is heavily influenced by the judiciary and judges now favour a limited role for anti-trust intervention.

The other constraint – of direct relevance to the EC – is what happens at a state level. In contrast with the non-interventionist approach of the Reagan Justice Department, state authorities have become more active, issuing their own merger guidelines and taking on several vertical restraint cases. This has led to increasing conflict, which Mr Rill has sought to defuse by consultation to create a uniform national merger policy. However, the scope for confusion has been increased by a Supreme Court decision last April allowing individual states to contest mergers in the courts, even when they have not been challenged by the Justice Department or the Federal Trade Commission. The EC's jurisdiction based on threshold may avoid some, though not all, of these problems.

The Bush era has characteristically been marked by a more pragmatic approach, paying more attention to the spirit of the anti-trust law, though accepting the general shift in thinking that larger mergers do not necessarily impair competition. Mr James Rill, the assistant attorney-general for anti-trust, has accepted the widespread call to extend partial protection from anti-trust laws to joint pro-

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The many column inches in the press which have suggested what the Chancellor should seek to sedate the economy without pushing it into depression, are being misdirected; in the absence of other policies, creating a depression - with all its waste of potential output and social injustice - is the only policy likely to be effective in checking the inflationary spiral." This is a quotation from Sir Charles Carter, the president of The Policy Studies Institute. Or in simpler terms: you can't make an omelette without breaking eggs.

Sir Charles's remarks are infinitely preferable to the mass of wishful thinking on both sides of the Atlantic suggesting that our rulers can keep the economy on some desired real growth track by reducing interest rates without inflation spiralling out of control. But they are still not quite on the mark.

The pain from reducing inflation arises from two factors. There are the deficiencies and rigidities of the wage-fixing process, together with the uncertainties of the messages sent by government. As a result output and jobs have to suffer before inflation starts to decline. But this pain, like that inflicted by an old-fashioned dentist, is an unpleasant side effect, not part of the cure.

There is another kind of pain which is due to distorted real developments during the boom, such as unwise investments by the banks, bloated property speculation and so on. These distortions have to be unwound and would cause discomfort in any case. They are

The US is the country least inclined to stick to a policy of not accommodating inflationary shocks

greater in the US than in the UK, where the by-products of inflation are the most important source of grief.

There is indeed no longer any point in forecasting a British recession, as one has already begun and looks like being quite sharp in the remainder of this year and the first few months of next. There could be a pause in the flow of bearish news tomorrow, if the national income figures show a recovery in the rate of growth of real Gross Domestic Product in the second quarter of 1990. But this is to read an out-of-date Bradshaw. The more immediate and for-

ECONOMIC VIEWPOINT

Disastrous cures for recession

By Samuel Brittan

ward-looking indicators suggest badly depressed business.

Every day there are reports of lower profits and bad debts. The rates of growth of all varieties of money and credit have come down with a bang. The rise in sterling since the turn of the year - desirable for counter-inflationary reasons - is putting pressure on margins and liquidity.

As a striking recession indicator is required, we only have to look at the unemployment figures, which have been rising by ever-increasing amounts for five months in succession; and remember that these usually lag behind other data. Construction orders in the last quarter have fallen by double digit percentages.

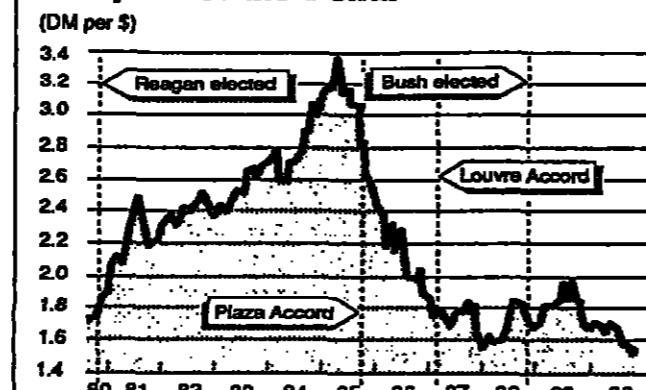
Nevertheless, I am more worried by the supposed cures for recession than the recession itself. It will not be long before political pressures to reduce British interest rates - and certainly to avoid following Japanese or European rates upwards - become irresistible.

Inside the Exchange Rate Mechanism (ERM), the Chancellor, Mr John Major, may have some scope for moderate and carefully timed reductions while staying within the easy band. Outside the ERM, it will just look as if he has been panicked into abandoning the fight against inflation; and sterling and inflationary expectations can be expected to react accordingly.

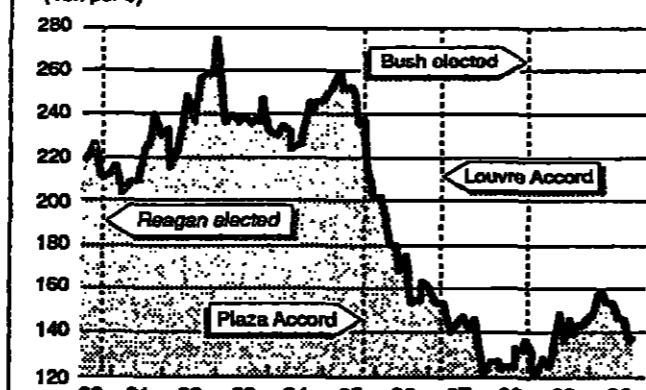
But he has very little time before the hotting up of the Middle East gives the Prime Minister an excuse to resurrect her veto - a prospect which the Treasury does not seem to take seriously enough. It is time *if not to buy the Madrid conditions, then to transform them beyond recognition.* Above all, the Chancellor should stop worrying about backbenchers. They are creatures who respond to a lead, but rarely give one themselves.

The reason why it would be folly for the Chancellor to relax very much inside the ERM - or at all outside it - is that the inflation indicators

The path of the Dollar (DM per \$)



(Yen per \$)



are still pointing upwards. Even excluding poll tax and mortgage interest distortions the August Retail Prices Index was 7.9 per cent higher than a year ago - an increase of 0.9 percentage points on July, of which only a half can be explained away by oil and erratic seasonal foodstuffs. The latest rise in oil prices could make the September RPI almost as much of a shock as the August one.

If the inflation constraint throws a spanner into plans for a 1991 election, tough luck. City economists have no business to tell the Chancellor that he must cut interest rates now for a 1991 election. An election

is not due until the summer of 1992. The politicians can be relied upon to give more than adequate attention to electoral factors, without prompting from commentators who are supposed to tell it like it is.

Meanwhile, the best statement about the correct way to react to oil price increases has come from the Reserve Bank of New Zealand, in spite of all the political and economic turmoil in that country. The Bank says that a one-off increase in the price level should be allowed. But policy has to be kept sufficiently firm "to prevent any resurgence in inflationary expectations or any passing through into higher wages

increases" so that the underlying trend to lower inflation persists. By giving notice of its intention of sticking to its policy guidelines the Reserve Bank hopes to reduce the likelihood of employers and unions pricing themselves out of jobs and into bankruptcies.

There is another way of putting it. The Group of Seven main industrial countries have by long-term management agreed to keep the growth of nominal demand on an erratic but slightly downward sloping path over the past decade. The vital need is to try to stick to this path and accept that in the next few quarters more of this demand will represent price increases and less real growth than we would like.

The government least inclined to stick to an international policy of not accommodating inflationary shocks is the US. It is the last remaining unreconstructed Keynesian country of any size, whose rulers have the hubris to suppose that they can maintain real growth quarter after quarter without interruption. This belief is held among the so-called conservative Republicans even more than among Democrats. Those who want to stick to a stable financial framework have long been pushed aside as disciples of an "old-time religion" who no longer know how to win elections for the Republicans, as usual, the politicians are egged on by short-sighted economists.

Worst of all is the doctrine of dollar depreciation as a solution for all problems - to which the Fed is less able to resist than domestic stimulation. Many in the US financial policy community see a lower dollar as the clue both to avoiding recession and to tackling the so-called balance of payments problem over direct elections to the European Parliament and the Lib-Lab Pact, the pay policy, the botched attempt at devolution, the winter of discontent, various arguments and

This is quite apart from the beggar-my-neighbour aspects which irritate other countries and impede trade negotiations. While the rise in sterling against the D-Mark can be justified on purchasing power parity grounds, the rise against the dollar is inflicting more pain for less good reason. The EC and Japan may have to consider forming their own zone of monetary and price stability, until the US has learned the futility of an ever-falling dollar.

* *Policy Studies, Autumn 1990, 100 Park Village East, London NW1 RSR*

BOOK REVIEW

Back in Bennland and the political wilderness

CONFLICTS OF INTEREST: DIARIES 1977-80
By Tony Benn
Hutchinson, £20, 675 pages

that their leader "hates the Common Market and had been Labour all his life." For the record, Mr Benn notes that Prince Charles looks like a tailor's dummy. "I shiver at the thought that that man will one day be King."

Still, it is the diarist's right to be wrong in his judgements. It would be a much more serious matter if he were inaccurate in his descriptions. Here Mr Benn can once again be acquitted. He does not add hindsight, nor attempt to cover his tracks. There are often items which are much more interesting now than they were at the time. For instance, Sir Michael Palliser, then head of the Diplomatic Service, is recorded as saying in 1978 that Britain must come to terms with Europe because Germany will be re-united within 20 years. Sir Michael was out by nearly a decade, most others were out by much more than that.

Here, too, is an interesting snippet from Mr Neil Kinnock in the same year. "He believed that 'Emperor Jim' (Callaghan) with his quiet-life policy was right for the party and that this would be much more comforting than Thatcher's divisiveness. We couldn't defeat right-wing populism, and his recommendations were so modest that they might have emerged from a latter-day liberal."

There is much, much more. It is just that Mr Benn was going through a rather lonely period. Thus the entire recorded entry for November 29 1977 runs simply: "After lunch Brian Sedgeman and I went for a walk round with Dennis Skinner. I have a lot of time for Dennis."

Labour lost the election. These Diaries almost end with Mr Benn planning his search for real power. "I have the freedom now to speak my mind, and this is probably the beginning of the most creative period of my life. I am one of the few ex-ministers who enjoys opposition and I intend to take full advantage of it." There were misjudgements there, too, but for his Diaries he can be forgiven an awful lot. There is more to come.

Malcolm Rutherford

LETTERS

Retention of a British-manned merchant fleet

From Sir Jeffrey Sterling.

Sir, It is a pity that your editorial comment about British Shipping ("Shipping's call for a lifeboat", September 17) was written before the publication of the report of the Joint Government/Shipping Industry Working Party. As a result, you could not have foreseen the central conclusion of that report that "British shipping is a vital national asset."

The working party was drawn from the Department of Transport, the General Council of British Shipping, the Foreign Office, the Ministry of Defence, the Department of Trade and Industry and (as

observers) the Treasury, and was jointly chaired by myself and Mr Cedric Parkinson. It was set up to produce an agreed factual account of the position of the British shipping industry domestically and internationally.

Your editorial was based on the premise that we are making a "special plea for state aid." Nothing could be further from the truth. The industry is seeking deregulation and flexibility. Given these, the improved competitiveness of our shipping in world markets will lead to wealth creation for the UK and increased revenues for the Exchequer. We seek to

environment in which commercial success will encourage capital investment.

Your editorial's concern with removing the aids given by other governments to their shipping industries simply ignores the real world. The report says that "an ideal world government support for shipping would be reduced if not eliminated and all markets made open to free and fair competition," but concludes, "the elimination of aid to shipping is unlikely to be achieved in practice in the near future."

The central question for the country and the Government is whether or not we wish to

retain a British-flagged and British-manned fleet which can trade profitably in world markets and be available for the defence of the nation. This decision must rest with the Government - it is an important national issue.

The world is a complicated place in which practical people have to do the best they can. I would have hoped to see some recognition of this complexity in your analysis of the shipping industry's position.

Jeffrey Sterling,
President,
General Council of British
Shipping,
39-32 St Mary Axe, EC3

Shipping important for the health of maritime-related industries

From Sir Frederic Bolton, Sir Ian Denholm, the Earl of Limerick and others.

Sir, Your editorial comment ("Shipping's call for a lifeboat") casts doubt on the importance of a British shipping industry to London's role as a maritime centre. Matters of this kind are rarely susceptible to proof.

However, it may help your readers to know that, in our informed view, the continued existence of a British shipping industry is of vital importance for the continued health of the many maritime-related industries and activities in the United Kingdom.

Frederic Bolton (president, UK

Centre for Maritime Policy Studies), Richard Botwood (director-general, Chartered Institute of Transport), William Cameron (president, Institute of Chartered Shipbrokers), Paul Conlon (president, Chartered Institute of Transport), Barry Cork (chairman, British Offshore Supply Vessels Association), Ewan Corlett (chairman, Burness Corlett Group), James Davis (chairman, Marine Society), Jeremy Daniel (chairman, The Standby Ship Operators Association), Ian Denholm (president-designate, Baltic & International Maritime Council), Malcolm Edge (Deputy Master, Trinity House), Bruce Farthing (general director-general, General Council of British

Shipping), Limerick (chairman, British Invisible Exports Council), Eric Mackie (president, Shipbuilders & Shiprepairs' Association), Marshall Meek (president, The Royal Institution of Naval Architects), Stephen Merritt (senior member of the Council of Lloyd's of London), Raymond Newbury (Master, The Honourable Company of Master Mariners), David Riddie (chairman, British Tugowners' Association), Peter Rigby (chairman, Policy & Resources Committee, Corporation of London), Paul Vogt (chairman, The Baltic Exchange), Brian Wheeler (chairman, National Waterways Transport Association)

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This event was attended by 127 member states, many at ministerial level, and adopted by consensus many new and important international instruments, guidelines and model treaties strengthening the international law against crime.

These deal with transnational organised crime, international drug trafficking and money laundering, corruption and terrorism, as well as matters of direct importance to ordinary people everywhere such as alternatives to imprisonment, prevention and treatment of juvenile delinquency and domestic violence.

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Director-General,
United Nations Office,
Vienna

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INTERNATIONAL COMPANIES AND FINANCE

Saxony PM backs Pirelli merger with Continental

By Andrew Fisher in Frankfurt

PIRELLI of Italy's plan to merge its tyre activities with those of Continental of West Germany yesterday received broad acceptance from Mr Gerhard Schröder, the Social Democrat Prime Minister of Lower Saxony, the state in which the German company is based.

However, after a meeting with Mr Leopoldo Pirelli, the chairman of the Italian company, and Mr Gerd Silber-Söhn, head of its German subsidiary, he said it was important that there should be no job losses among the 10,000 Continental employees in the region and that the management of the German company should stay in Hanover.

Pirelli has proposed that both companies' tyre activities be merged, with the Italian

company taking majority control.

Pirelli already owns 5 per cent of Continental's shares and has said that a majority of shareholders backs its plan.

Mr Schröder said the issue was not whether a merger made sense, but how it would be effected. He said he found the Pirelli plan convincing. The chances of survival for both companies were worse if they remained separate than if they combined, he said.

Mr Hans-Urban, Continental's chief executive, was not at the meeting, nor did the Pirelli executive visit Continental's works in Hanover to see Mr Silber-Söhn and Mr Peter Fischer, the state Economic Minister.

The company denied that Mr Urban's absence or the fact

that Mr Pirelli and Mr Silber-Söhn did not also visit the company reflected a coolness between the two sides. Continental said that Mr Urban had seen Mr Schröder on Tuesday and thus had no reason to be at yesterday's meeting. Moreover, and Pirelli executives had visited Continental last Saturday when they put forward the merger.

Mr Volkswagen, the West German car maker, will invest DM1.8bn (\$696m) up to 1995 to expand its Mexican operations, said Mr Martin Joseph, management board chairman of VW's Mexican unit, Reuters reports. Volkswagen de Mexico plans to increase annual capacity at its Puebla plant to 300,000 cars by 1992 from some 140,000 now, he said.

Despite the worsening economic climate and a spate of poor corporate results, most British companies have resisted cutting dividends.

Barratt's shares, which stood at 208p in London at the beginning of the year, fell nearly 12 per cent on yesterday's news, from 120p to 106p.

The final dividend was cut from 10.18p to 5.79p, making 5p in total - 55 per cent lower than the last full-year payment of 13.38p a share.

Mr John Swanson, the group's chairman, said: "What we didn't expect was that interest rates would remain as high as they have for as long as they have."

The depressed UK economy had a wide-ranging impact on Barratt's housebuilding and commercial property activities:

• Housebuilding sales volume decreased. Barratt completed the sale of just under 6,000 properties in the UK; that was in line with the group's expectations, but still 10 per cent lower than in 1989-90.

• The cost of offering incentives to buyers of Barratt homes rose sharply. Mortgage subsidy and part-exchange schemes - buying customers' property to allow them to purchase Barratt houses - cost the group £20m more in 1989-90 than a year earlier.

• The part-exchange scheme also increased the group's debt burden. Net debt rose from £110m to £142m during the year, and borrowings stood at about 52 per cent of shareholders' funds at the year-end, compared with 41 per cent in June 1989.

Lex, Page 16

Barratt is forced to cut dividend for first time

By Andrew Hill in London

ECONOMIC uncertainty in the US and UK has forced Barratt Developments, one of the best-known names in British housebuilding, to cut its dividend for the first time since coming to the stock market 22 years ago.

Profits at Barratt more than halved in the year to June 30, from £77.5m (\$147m) to £30.2m before tax, and some City analysts believe this year's profits could fall again. Earnings per share collapsed to 10.6p (27.3p).

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Lex, Page 16

Belgian Government ready to meet Sabena operating losses

By David Buchan in Brussels

THE BELGIAN Government is ready to help meet mounting operating losses of Sabena, while putting more of the state-controlled airline into private hands, a senior minister said yesterday.

Following reports that Sabena had asked the Government for an urgent cash injection of BFr60m (\$18.75m), the minister, who requested anonymity, forecast the Government would intervene.

"But we would prefer that any new [rescue] operation would result in greater private participation," he said.

However, other investors, both Belgian and foreign, have now apparently expressed some interest in taking a stake in Sabena, which the Belgian Government welcomes.

British Airways and KLM have taken 20 per cent each of the newly formed Sabena World Airlines, part of the state-owned Sabena group, in a tie-up whose competition implications the European Commission is examining. Any increase in the stakes of the UK and Dutch carriers would probably disturb Brussels' anti-trust investigators.

The Government is currently searching for a new head for Sabena. One official yesterday forecast a "package solution" with the airline simultaneously getting new management, shareholders and state aid.

Générale de Banque net up 3.8% to BFr4.2bn

By Tim Dickson in Brussels

GÉNÉRALE de Banque, Belgium's biggest commercial bank, yesterday announced that consolidated net profits increased by 3.8 per cent to BFr4.24bn (\$1.83bn) in the first half of 1990.

The company, which is still picking up the pieces after its proposed alliance with Amro Bank of the Netherlands was called off a year ago, said the result was achieved "despite a more difficult environment stemming from deregulation, which had the effect of reducing Belgian franc margins and revenue from commissions."

No forecast is ventured for the full year in view of the "current economic and regulatory climate, coupled with the obstacles which have arisen in connection with changing the financial services and the uncertainty of the international situation."

It was pointed out that the first-half profit figure included gains of BFr300m realised when Générale de Banque's interest in Lease Internationale, and the subsidiary's premises in the City of London, were sold. The BFr400m capital gain expected from the sale of the bank's stake in European American Bank, meanwhile, will be taken into the second half.

Provisions of BFr1bn were made during the first half to cover part of the extraordinary charges linked to staff cuts. The total cost of these is estimated at BFr3.4bn, of which BFr1.2bn will be taken in 1990.

Group assets fell by 2.4 per cent to BFr2.376bn due to the policy of reducing its recourse to the interbank market.

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Stelco to halve payout and adopt austerity package

By Bernard Simon in Toronto

A STEEP downturn in North American steel markets and a seven-week strike have led Stelco, Canada's second biggest steelmaker, to halve its dividend and adopt a series of austerity measures.

Stelco said the quarterly dividend payable on its convertible common shares on November 1 will be cut to 12.5 cents from 25 cents.

Senior executives and salaried workers not affected by the strike are taking "significant" salary cuts and cash outlays for capital projects have been cut to the "absolute minimum."

Mr John Allan, chairman, said the company was also considering "various strategic structural changes directed at improving shareholder value."

A senior Stelco executive warned earlier that parts of the company's operations in Hamilton, Ontario, might be closed if the strike by 10,000 United Steelworkers of America members over a new labour contract continued.

Stelco suffered a C\$7m (US\$5m) loss in the first half of this year and a 10 per cent drop in revenues, compared with income of C\$60.6m a year earlier.

The company has been hurt by its heavy dependence on North American car makers, the fast-weakening domestic economy and by the strength of the Canadian dollar. With long-term debt of almost C\$1bn, it has also been pinched by high interest rates.

Algoma Steel Corp of Canada has also been hit by a strike, involving 5,500 workers. Sagging domestic consumption and stiffer competition

BCE to join bid for Telefonos de Mexico

By Robert Gibbons in Montreal

BCE, the Canadian conglomerate which takes in Bell Canada and Northern Telecom, plans to join a consortium in a bid for a major stake in Telefonos de Mexico, the Mexican state-owned telecommunications company.

Its partners seeking a 20 per cent controlling interest when Telefonos is privatised in the next few months may include "Baby Bells" in the US, Spanish and Mexican companies.

The Mexican Government plans to sell the remaining 80 per cent of Telefonos to the Mexican public. The company is estimated to be worth between C\$7bn (US\$5bn) and

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Reference Agent

First Interstate Capital Markets Limited
20th September, 1990

INTERNATIONAL COMPANIES AND FINANCE

US drugs company faces class action suit

By Karen Zagor

BOLAR Pharmaceutical, the US drugs group, yesterday said it was facing a class action law suit for alleged violations under the Racketeer Influenced and Corrupt Organisations Act (Rico) and federal securities laws.

The company, which owns the main US generic drug manufacturers before a series of scandals earlier this year, including allegations that the company had falsified lab-test results, forced it to make a sharp cut in its operations.

The latest alleged violations are associated with statements by Bolar and some of its officers in an application to the Food and Drug Administration to make and market a generic version of Cardizem, a Marion Laboratories drug.

Bolar said it believed the suit lacked merit and added it would vigorously defend itself.

The suit, on behalf of some sellers of Marion Laboratories common stock, seeks to recover "an unspecified amount of compensatory and treble damages, interest, attorney's fees, costs and expenses."

Businessland to cut costs and staff numbers

By Karen Zagor in New York

BUSINESSLAND, the biggest US personal computer dealer which sells Apple, International Business Machines and Compaq computers, yesterday announced a wide range of cost-cutting measures, including a 10 per cent reduction in its workforce.

The San Jose, California-based company shocked Wall Street in August when it reported disastrous fourth-quarter results and a bigger-than-expected loss for 1990.

The net result will be a

tighter, leaner organisation

that will be even more responsive and competitive in the marketplace."

There was little surprise on Wall Street to yesterday's news, and shares in the company were unchanged at \$2.42 at mid-session on the New York Stock Exchange.

Businessland stock was trading at about \$7 in August, before the fourth-quarter results were released.

Among the factors contributing to the company's loss were

higher spare parts inventory reserves and other accruals, and deferred vendor credits which hurt operating margins. Businessland's international operations and its ComputerCraft retail business both reported operating losses in the fourth quarter.

Businessland said yesterday that ComputerCraft, which operates mainly in Texas and northern California, would be merged into mainstream Businessland operations.

Pitney Bowes plans reshape of business

By Janet Bush in New York

PITNEY BOWES, the leading US supplier of mailing equipment and retail and office systems, yesterday announced a reshaping of its photocopier business which would result in a charge of about \$86m against its third-quarter earnings.

The company said the one-off charge, of about 68 cents a share after tax, would mean that profits in 1990 would be lower than those reported last year.

The Stamford, Connecticut-based company said it would no longer pursue its strategy of re-manufacturing used copier equipment and would instead concentrate on higher margin copiers aimed at large corporations and "multi-unit installations."

As part of this shift, it will adjust the estimated useful lives of copiers from five to three years, establish a reserve for the disposal of copiers which would have been remanufactured following the previous strategy and establish a reserve for the costs of closing facilities.

Pitney Bowes earned net income of \$253m or \$3.19 a share in 1989 after taking a substantial writedown.

Macy may buy back bonds

By Janet Bush

R.H. MACY, the New York retailer which took on large amounts of high-yield debt when it was taken private in a \$3.6bn leveraged buy-out in 1986, said yesterday that it had plans to repurchase a large chunk of its outstanding junk bonds with face value of \$1.6bn.

With the junk bond market still extremely depressed and showing few signs of reviving, those companies fortunate enough to have access to fresh funds are choosing to buy back their junk bonds at cheap prices, so cutting their interest payments.

There is some urgency in the case of a retailer such as Macy, amid evidence that US retail sales have been falling sharply.

The company has an annual cash interest bill estimated at \$600m on its \$5.8bn in debt.

Mr Myron Ullman, executive vice president of Macy, said that the company was looking at five or six different ways to finance a bond repurchase.

Selling a share stake in Macy is likely to be one option. The retailer sold a token 1 per cent equity stake to a real estate developer this summer for \$15m and used part of the proceeds to retire about \$45m of its bonds.

The company's 14.5 per cent bonds of 1998 are trading at about 54 cents on the dollar and other bond issues are trading at even greater discounts.

Inns group seeks protection

By Nikki Tait in New York

PRIME Motor Inns, a New Jersey-based company which owns or operates more than 130 hotels and motor inns, has filed for protection under Chapter 11 of the US Bankruptcy Code.

The filings, on behalf of Prime and most of its operating subsidiaries, were submitted in the Florida bankruptcy courts.

Similar filings were also made by Servico, a privately held hotel chain based in West Palm Beach, acknowledged to be struggling.

Prime has loans of about \$200m outstanding to Servico and its parent company, FCD Hospitality, and was obliged to write down its investment last year.

Problems have been mounting at Prime. The company became the second largest hotel franchiser in the US, after Holiday Inn, when it acquired Ramada's and Rodeway's US franchise systems last year.

However, having seen group debts rise on the back of its expansion programme and faced with an increasingly difficult property market in the US and weak demand, the emphasis in recent months has been on disposals.

The company - which made a net profit of \$77.4m last year - said yesterday that its total debts currently stood at about \$850m. Shares in Prime have been falling sharply all summer.

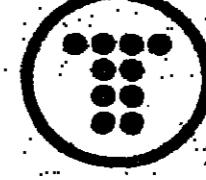


Telecom

Telecom Corporation of New Zealand

Adviser on its privatisation to Telecom Corporation of New Zealand Limited recently acquired by a consortium headed by Bell Atlantic Corporation and American Information Technologies Corporation for NZ\$4.25 billion.

JUNE 1990



Telefónica Internacional de España S.A.

Adviser to Telefónica Internacional de España SA in the acquisition of a controlling shareholding in Compañía de Telefonos de Chile for US\$388.5 million.

APRIL 1990

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MARCH 1990

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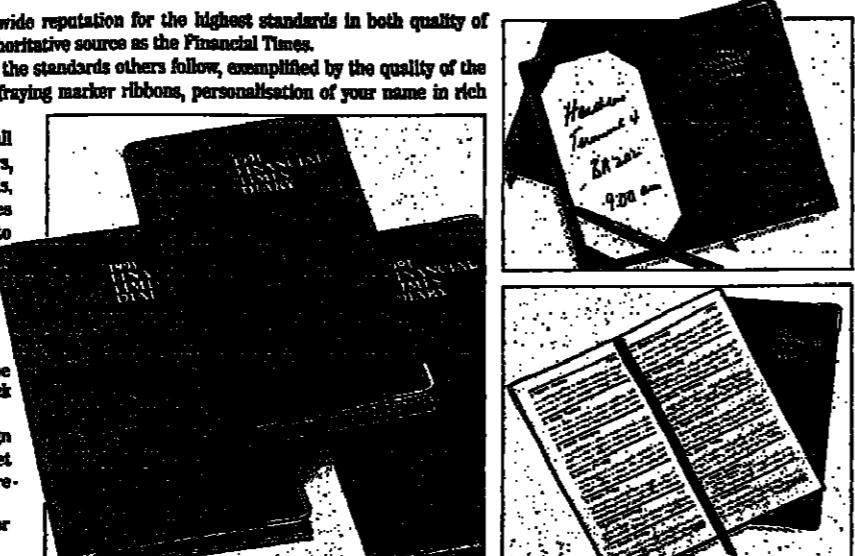
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GT/US £ _____

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GT/US £ _____

Subtotal £ _____

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INTERNATIONAL CAPITAL MARKETS

S&P says big league lenders have stable rating

By Simon London

THE CREDIT quality of multinational lending institutions remains stable in the face of continuing doubts about the quality of loans to developing countries and the opening up of new investment activities in eastern Europe, according to Standard & Poor's, the US rating agency.

The nine multinational lenders covered by S&P have about \$110bn of rated paper outstanding in the international debt markets.

The asset quality of several supranational institutions, including the World Bank and the African Development Bank, deteriorated sharply in the late 1980s as borrowing nations ran into payment problems.

However, S&P notes that last year saw the first signs of stabilisation and that most institutions are proceeding cautiously with investment activity in eastern Europe.

Comparison of asset quality between institutions is complicated by different accounting policies adopted by them.

For example, the African Development Bank places loans on "nonaccrual" or non-performing status after 12 months, with discretionary loan loss provisions made for arrears exceeding two years.

Against this, the International Finance Corporation (the private sector affiliate of the World Bank) takes a more conservative view, placing loans on nonaccrual when arrears exceed just 60 days and making immediate loan loss provisions if deemed necessary.

The biggest deterioration in loan arrears last year was experienced by the Inter-American Development Bank, where nonperforming loans rose to 8.3 per cent of the total loan book, against just 2.6 per cent in 1988.

Loans to Nicaragua, Peru, Panama and Honduras totaling \$245m were placed on nonaccrual during the year.

S&P notes that Honduras came out of nonaccrual earlier this year and Panama may follow suit before the year end.

Outstanding loans to Peru and Nicaragua are likely to remain so while both economies suffer acute shortages of foreign exchange.

However, other institutions with significant loan arrears improved their situation in 1989. For example, the African Development Bank cut non-performing loans from 9.4 per cent to 3 per cent by offering both stick and carrot to borrowers.

Until now the AFBD has been tolerant of administrative delays in repayment, but the "grace periods" before sanctions are applied are to be reduced from January 1991.

Yet the AFBD is also assisting borrower nations with the management of debt in an effort to improve the arrears position.

The AFBD's senior debt rating has been raised from AA+ to the top-quality AAA rating, and subordinated debt from AA- to AA.

Other than underlying asset quality, S&P bases its assessment of credit-worthiness on the support of member governments.

There is particular emphasis on callable capital from member governments which themselves carry an AAA rating.

Thus, while the loan book of the Inter-American Development Bank has deteriorated, support of major shareholders, principally the US Government with 34.5 per cent of subscribed capital, is undiminished.

Subscription to the IADB's seventh capital replenishment programme closed at the end of next month and the signs are that member support remains strong.

About 44 per cent of the IADB's callable capital comes from governments with AAA ratings, against just 29 per cent for the African Development Bank.

Another key consideration in assessment of credit quality is gearing and leverage, although the major multinational lending institutions have strict and conservative controls written into founding statutes.

So, although the International Finance Corporation has higher leverage than other multilateral development banks, its leverage remains well below that of international commercial banks.

Mixed results at Spanish brokers

SPANISH brokerage firms saw net profit on shareholdings fall by 31 per cent in the second quarter of 1990, to Pta1967m (\$9.8m), Reuter reports.

The Stock Exchange Commission said profit on commissions rose 11.3 per cent to Pta10.38bn.

Greenspan comments on inflation weaken Treasuries

By Janet Bush in New York and Simon London in London

BENCHMARK GOVERNMENT BONDS							
	Red Coupon	Red Price	Change	Yield	Week ago	Month ago	
UK CILTS	13.500	99/92	+1/2	12.52	12.52	12.76	
	9.000	03/90	+1/2	11.81	11.78	12.04	
	9.000	10/88	+3/2	11.18	11.13	11.46	
US TREASURY	8.750	08/90	-88/29	8.82	8.81	8.83	
	8.750	08/90	+1/2	9.05	8.95	8.96	
JAPAN	4.800	8/89	+1/2	8.82	8.80	8.02	
	4.800	08/90	+1/2	8.80	8.80	7.55	
GERMANY	8.500	11/89	+0.50	9.01	8.99	8.98	
FRANCE BTAN OAT	8.000	11/85	+0.14	10.33	10.22	10.42	
	8.000	03/90	+0.10	10.48	10.48	10.78	
CANADA	10.500	07/90	+0.25	10.98	10.76	10.76	
NETHERLANDS	9.000	07/90	-0.02	9.20	9.11	9.04	
AUSTRALIA	13.000	07/90	+0.17	13.57	13.42	13.81	

London closing. * denotes New York morning session Yields: Local market standard Prices: US, UK in 32nds, others in decimal Technical Data/ATLAS Price Sources

were generally slowing. There was little mention of inflationary pressures in the report.

A helpful background factor yesterday was a modest fall in crude oil prices, with October futures quoted 76 cents a barrel lower at \$32.65 at midday.

Gilts may also suffer as sterling loses support on the foreign exchange markets. Yesterday sterling fell from DM2.97 to around DM2.85 and against the dollar from \$1.90 to \$1.88.

Statements by Mr Greenspan, suggesting that monetary policy was unlikely to ease before the end of this year, also increased the pressure on sterling.

■ THE UK government bond market weakened on comments from Bundesbank chairman Mr Karl Otto Pohl which seemed to rule out early UK entry to the European exchange rate mechanism. The benchmark 11 1/4 per cent 2003/2007 gilt closed the day at 99/100, up 11.78 per cent, against 11.77 per cent on Tuesday.

However, analysts suggest that the market may have further to go when the implications of Mr Pohl's comments become clear.

Some estimate that yields will move out to 11.90 per cent in the next few days. Bundesbank opposition to sterling ERM entry until UK and German inflation rates show signs of converging could push back entry date until mid-1991 or later.

On the futures market the December contract closed up at 81.15, a shade above an opening price of 81.12 on a volume of 25,200 contracts.

Simex to waive fees on futures

THE Singapore International Monetary Exchange (Simex) is to waive or partially waive clearing fees on its three-month Euromark interest-rate futures contract due to be launched today, Reuter reports.

Clearing fees will be waived on marketing trades by designated marketmakers and

Bank, Morgan Guaranty Trust and Swiss Bank Corp are designated marketmakers for the Euromark contract. This will duplicate the London International Financial Futures Exchange contract and will be the third of its kind to be traded in Singapore.

Simex also trades Euromark futures and options contracts.

FT/AIBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 8:00 pm on September 19							
	Chg.	9/19	Offr.	day	Yield	9/19	Chg.
U.S. DOLLAR STRAIGHTS							
ASIA DEV BANK 5/1990	150	99/100	-1/2	9.21	9.21	9.21	-1/2
ALBERTA PROV 4/1992	500	100/100	-1/2	9.41	9.41	9.41	-1/2
AUSTRIA 1/2/90	100	95/100	-1/2	9.61	9.61	9.61	-1/2
CA 1/2/90	100	95/100	-1/2	9.61	9.61	9.61	-1/2
CA 1/2/92	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/94	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/96	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/98	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/00	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/02	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/04	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/06	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/08	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/10	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/12	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/14	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/16	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/18	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/20	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/22	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/24	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/26	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/28	100	100/100	-1/2	9.70	9.70	9.70	-1/2
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CA 1/2/38	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/40	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/42	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/44	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/46	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/48	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/50	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/52	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/54	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/56	100	100/100	-1/2	9.70	9.70	9.70	-1/2
CA 1/2/58	100	100/100	-1/2	9.70			

Chicago futures exchanges plan broader links

By Barbara Durr in Chicago

CHICAGO'S two main futures exchanges have broken more than a century of rivalry and agreed to form a joint committee to address common goals and competitive challenges.

The Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME) have approved the creation of a standing joint committee which will examine ways to achieve cost savings and increased efficiencies in international marketing, systems development, operations and clearing. The new body will be called the Futures Exchanges Common Goals (FECG) committee.

The two Chicago exchanges have seen their world market share decline steadily over the last decade as futures trading, on which they once held almost a monopoly, spread around the globe.

Last year, they agreed to co-develop the hand-held electronic trading card, called AUDIT, and in May this year, the CBOT abandoned development of its own after-hours automated trading system, Aurora, to team up with the CME and Reuters on the Globex system.

The decision to broaden co-operation is now expected to help achieve some savings for their member firms, many of whom operate in both

Mr Lee Melamed, chairman of the CME's executive committee, will co-chair the new joint FECG committee along with Mr O'Connor, chairman of the CBOT. Mr Goldermann, chairman of the CME, and the presidents of both exchanges, the CBOT's Mr Thomas Donovan and the CME's Mr William Brodsky, will also serve as members.

The two exchanges had begun to co-operate in the last

French Treasury signals disapproval of rate rise

By George Graham in Paris

THE French Treasury has sent a strong signal to the financial markets expressing disapproval with the rise in interest rates by swapping another Ecu line of financial funds for floating-rate money.

The swap is the second of its kind in two weeks, and is interpreted as a sign of the Treasury's confidence that the gap between French and German inflation rates, currently 0.7 percentage points, will continue to narrow over the coming months.

The gap in yields between French and German government bonds had, earlier this summer, narrowed almost to this range, but it widened dramatically in the wake of the Gulf crisis, to a level that the Treasury clearly finds unjustified.

The swap of funds between

few years on technology. In 1985, they jointly developed a computerised trade reconstruction system to improve the trade audit trail.

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National Grid agrees to changed credit terms

By Deborah Hargreaves

THE National Grid Company, which runs the UK's electricity transmission system, agreed to a change in the terms of its £750m revolving credit facility at a meeting with its bankers yesterday.

The changes come after the loan with a disappointing reception in syndication.

The maturity of the loan has been reduced from seven to five years, bringing it more closely in line with the five-year borrowing requirements of the 11 regional electricity distribution companies.

The company has also raised the fees payable to participants in the syndication of the loan, but levels have not been disclosed.

No changes have been made to the underlying pricing which carries a margin of 15 basis points over the London interbank offered rate.

The meeting yesterday gave National Grid a chance to outline its corporate strategy to an assembly of bankers.

NatWest, the arranger of the facility, said it was more confident of the success of the loan in syndication after the pre-assembly.

However, other banks were less sanguine that the changes in the terms of the loan would have any effect on its success.

Conditions in the market have changed in the month since the loan was launched with many Japanese banks - concerned about capital adequacy requirements and the falling Tokyo stock market - virtually withdrawing from syndicated loans.

In addition, the crisis in the Gulf and the poor state of the UK and US economies has shaken banks' confidence in the market.

Italy offers Ecu bills

THE Italian Treasury is to offer Ecu bills of 12.3 per cent bills priced at par and maturing October 10 1991, Reuter reports. Subscriptions for the offer close next Wednesday.

The gap in yields between French and German government bonds had, earlier this summer, narrowed almost to this range, but it widened dramatically in the wake of the Gulf crisis, to a level that the Treasury clearly finds unjustified.

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UK COMPANY NEWS

Rockware slips 7% to below £6m

By David Owen

ROCKWARE GROUP, the packaging and printing company which is close to completing a major furnace restructuring programme, yesterday reported a 7 per cent decline from £6.35m to £5.89m in interim pre-tax profits, as higher interest costs took their toll.

Following a £5.55m (nil) extraordinary charge and £2.23m (£2.06m) to cover an increased dividend payment, the Northampton-based company actually reported a £2.64m retained loss (£3.27m profit). Last time's results have been restated following changes in accounting policies.

Sir Peter Parker, chairman, characterised the period as one in which "we have cleared the decks and cut out areas of poor return". The shares, which have stabilised after falling quite sharply in August, were unchanged at 54p.

Turnover in the six months to June 30 fell by more than 6 per cent to £11.4m from £12.46m in 1989. A 6 per cent increase in operating profit was more than offset by a near £800,000 increase in interest payable to £3.83m. The gross interest charge for the period rose to £4.81m (£3.65m).

The extraordinary charge was in respect of disposal and closure costs. Since the beginning of the year the group has sold a computer listing paper business and a small printing operation, as well as closing its KTP flexible packaging business in Wales.

In July, it announced the disposal of its bulk household container plastics operation. The company has also lifted its stake in Dartington Crystal,



Sir Peter Parker: we have cleared the decks in the period

the tableware and giftware company, from 75 to 95 per cent.

Operating profits from the group's dominant glass division rose to £2.56m (£2.65m) on turnover ahead 4.7 per cent to £74.76m.

The group said that the impact of increased energy prices was "a concern", notwithstanding efficiency gains

realised from its refurbished furnaces. "Since July 1989, we have rebuilt or substantially improved nine out of 13 furnaces," said Mr Ernest Burton, finance director.

The restructuring had an impact on the plastics unit, where profit fell to £44,000 (£1.03m) on sales of £9.74m (£15.26m). Profits were also down somewhat in the print-

ing, metals and crystal divisions.

Mr Burton said that metals margins had been diluted due to an increased level of battery case business. Rockware also manufactures casings for Parker pens and cosmetics where margins are higher.

Fully diluted earnings per share fell marginally to 3.01p (3.05p). An interim dividend of 1.3p (1.2p) was declared.

• COMMENT

The impeccably "green" credentials of the humble glass bottle as a packaging medium should combine with Rockware's heavy exposure to the food industry to make the group tolerably recession-resistant – even if the smaller printing and metals divisions find the going tough. The company expects year-end gearing to weigh in at a manageable 50 per cent and there is usually a marked seasonal turnover bias towards the second half. The main question-mark concerns the group's ability to pass on higher energy costs to its customers. With energy accounting for about 20 per cent of the price of glass-making, this is not a minor point. The company, however, expects its expenditure on fuel to remain stable at least until the final quarter. Assuming full-year profits of about £14m, the prospective p/e of just under 9 (allowing for an effective tax rate of 17 to 18 per cent) looks about right, especially as the likelihood of a hostile bid appears to have diminished.

Remember, however, that a higher tax charge will probably eat into earnings in 1991.

NEWS DIGEST

Space for letting.

The closure costs were the major part of an extraordinary charge of £3.87m.

Turnover was sharply lower at £5.76m (£13.06m) for an operating loss of £720,000 (£431,000 profits). The interest charge was higher at £1.38m (£551,000). The loss per share was 9.32p, against 4.06p earnings.

Ferromet hopes for maiden dividend

Ferromet Group, which mainly supplies raw materials from the US to the stainless steel industry in Europe and SE Asia, reports taxable profits of £423,500 for the six months to June 30.

This is against profits of £674,400 for the nine months, although that included a contribution for the period from Ferromet Resources, which was acquired in May 1989.

Turnover at £19.4m reflected a higher volume of scrap metal processed in the period and a

lower dollar value of nickel, Mr Roger Wain, the chairman, said.

Cost of sales was £16.95m, administrative expenses £1.15m, and tax £76,100. Interest receivable was £69,100 against interest payable £342,352. Earnings per share stood at 74.76p.

Interest rates hit Cakebread Robey

Directors at Cakebread Robey & Co ascribed the fall in pre-tax profits in the half-year to June 30 to the "reduction in new house building brought about by the Government's policy of high interest rates". This had depressed demand, they said.

The "taxable" result at this builders' and timber merchant declined from £2407,000 to £315,000, though turnover advanced to £13.45m (£12.8m).

The directors said that the merchanting division had "experienced extremely difficult market conditions" and that this trend was set to continue for the rest of the year.

Earnings dropped to 3.3p (4.5p) and the interim dividend is lifted to 0.5p (0.8p). This time there was an extraordinary profit of £204,000 (nil).

Brixton Estate advances to £10.05m

Pre-tax profits in the first half to June 30 at Brixton Estate were 4 per cent higher at £10.05m, against £9.68m. Stripping out a £1.62m contribution to the comparable results from property dealing, which has since been suspended, profits were up 23 per cent.

Group net rental income in the period under review rose 21 per cent from £16.14m to £19.58m with other income of £210,000 (£280,000).

Outgoings from administration and interest on developed properties came to £9.74m (£9.9m). After tax of £2.71m (2.28m) earnings per share were little changed at 4.45p (4.29p). The interim dividend is being raised to 2.55p (2.2p).

Merivale Moore declines 39%

Merivale Moore, the property development and investment company, reported taxable profits down at £7.37m, against £12.11m, for the year to June 30. Turnover slipped to £29.47m (£29.47m).

Earnings per share fell to 35.8p (55.3p). The dividend is maintained at 10.5p, with a proposed final of 7.75p.

Since the end of the year, £23m of asset sales have been contracted or completed.

including a 5m development site.

Net rental income rose 39 per cent to £4.17m (£3m), but other income showed a loss of £349,000 (£710,000 profit), and there was an extraordinary loss of £55,000 (£5.46m profit).

Interest charges took £7.5m (£8.64m), minority interests £178,000 (£62,000) and tax £2.22m (£2.5m).

Benchmark in red with £0.42m loss

Shares of Benchmark Group fell 2p to 11p yesterday after the financial services concern unveiled pre-tax losses of £24.000 for the 12 months to end-June.

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RPS edges ahead to £907,000

RPS Group, a consultancy service on environmental planning and property dealings, increased taxable profits from £256,000 to £907,000 for the six months to June 30.

Turnover for the USM quoted group amounted to £4.78m (£4.52m), but interest charges rose to £71,000 (£26,000) and interest received was nil, paid with £16,000.

Tax took £317,000 (£300,000) and earnings per 3p share emerged at 5.03p (4.75p). The interim dividend is raised to 1.4p (1.2p).

Gloomy Bentalls declines to £0.3m

Difficult trading conditions in the retail sector were well illustrated yesterday by Bentalls, the Kingston upon Thames-based department store group.

In a statement accompanying interim results more than halved to £201,000, Mr Edward Bentall, chairman, said: "Trading remains extremely tough and I do not expect spending habits to change until interest rates are reduced."

The decline from last time's £623,000 came on turnover off some 4 per cent at £30.68m. Earnings per 10p share dived to 0.46p (0.5p) but the interim dividend is maintained at 0.6p.

Tony Berry claims against Manpower

By David Owen

MR TONY BERRY, the former head of the investment agency group Blue Arrow, issued proceedings against his erstwhile employer – since renamed Manpower – to recover legal costs allegedly incurred during the current Department of Trade and Industry investigation.

Mr Berry is claiming £14,400 (plus interest and costs) under an indemnity allegedly given by the company in January 1989.

He is also seeking a declaration that he is entitled to be indemnified by the group in respect of all future costs incurred in connection with the DTI investigation.

The DTI launched its probe into Blue Arrow in May 1988. The inspectors were asked to look in particular at events surrounding a £25m loan by Blue Arrow to Chainrock Corporation, a company controlled by Mr Peter de Savary, the yachtsman entrepreneur.

The existence of the proceedings was revealed in documents circulated to Manpower shareholders giving notice of an EGM to be held in London on October 4.



Tony Berry: hopes to recover legal costs

The claim is disputed by the company.

The meeting has been called to approve last week's agreement to sell five UK subsidiaries to a management team for £106m cash.

The deal essentially completes the disposal of the companies which constituted the Blue Arrow Group prior to its acquisition of Manpower three years ago.

The documents also reveal that US-based State Farm Mutual Automobile Insurance Company was the purchaser of the 9.16 per cent stake in Blue Arrow sold by NatWest Investment Bank in February.

They indicate that the anticipated £100m net cash proceeds of the sale are to be used to reduce Manpower's outstanding revolving credit facility and various short-term loans.

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UK COMPANY NEWS

Disposal of 42.8% stake in Soporcet could raise up to £200m Wiggins Teape plans Portuguese sale

By John Thornhill

WIGGINS TEAPE Appleton, the UK paper group which was demerged from BAT Industries earlier this year, yesterday confirmed it was considering the sale of its 42.8 per cent interest in Soporcet, the Portuguese pulp mill.

The sale of the holding could raise between £150m and £200m.

Wiggins Teape said it had been forced to make the announcement as a result of "lots of rumours floating around in Portugal".

Mr Stephen Walls, Wiggins Teape's chairman and chief executive, said preliminary dis-

cussions had been held with several paper companies but any buyer would also have to win approval of the company's remaining shareholders and the Portuguese Government.

Mr Walls said the sale of its stake in Soporcet would enable the group to expand in higher value-added sectors of the paper industry.

"Our strengths are away from the commodity ends of the market in the high value-added branded sector of the paper market. This sale would give us the opportunity to re-configure our portfolio of businesses," he said.

STEEL BURRILL Jones, the fifth biggest listed UK insurance broker, yesterday reported a 53 per cent rise, from £3.09m to £4.75m, in pre-tax profits for the six months to June 30.

Mr Tony Keys, finance director, said that underpinning the strong performance was underlying growth in brokerage and income of 21 per cent. Hardening rates in the marine and specialist marine markets, in which SBJ has traditionally specialised, are one of the reasons.

Moreover, SBJ is now benefiting from recent acquisitions, which have allowed some

The sale would not disturb, but would rather create, a balance in Wiggins Teape's requirements for eucalyptus pulp, he added.

Some analysts said the proposed move would represent something of a reversal of Wiggins Teape's previous strategy since, at the time of its demerger, it had made a great virtue of being vertically integrated in the paper market.

But Mr Tim Rothwell, an analyst at Barclays de Zoete Wedd, said: "Given the state of the pulp market it is not surprising that they would be looking to replace the earnings

stream from Soporcet with something more promising."

Pulp prices have proved highly unstable over the last year and earlier this month Wiggins Teape blamed this instability for a 9 per cent fall in its interim pre-tax profits.

The Soporcet pulp mill is one of the largest pulp mills in the European Community. Soporcet, which is listed on the Lisbon stock exchange, has a market value of about £450m but its shares are thinly traded.

Wiggins Teape's shares firms 4p yesterday to close at 160p.

Prudential reviewing smaller investments

By Richard Lapper

Prudential

Corporation

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By Richard Lapper

Prudential

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SD-Scicon hit by £15m provision

By Alan Cane

SD-SCICON disappointed the City yesterday with interim results that were significantly worse than analysts had expected, a sum of profits warning last month.

Turnover on continuing businesses was up 10.7 per cent to £120.8m in the six months to June 30, but the company recorded overall losses of £9.75m following a "prudent" exceptional provision of £15m to cover losses on a number of fixed-price contracts.

In addition, there were losses from the company's West German subsidiary, since sold to Cap Gemini-Sogeti of France.

In the same period last year, the company made pre-tax profits of £1.05m.

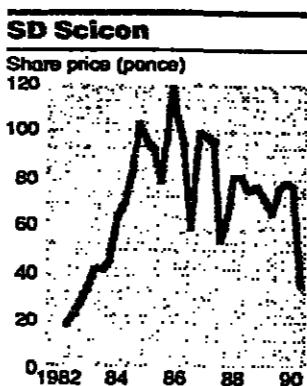
Operating profits for the period more than doubled to £5.3m (£3m). Retained profits were £1.6m following extraordinary profits from the sale of Warrington Data Systems, a US subsidiary.

Losses per share worked through at 6.16p (0.37p) but the interim dividend is maintained at 0.75p.

Mr Ian Scoggins, SD-Scicon managing director for Europe, said that provision had been made against some 15 fixed-price contracts, five of them of significant size.

None of these had run into technological problems, but the difficulties involved in integrating the various components of the systems had been underestimated. The systems were working well but had cost more than estimated.

COMMENT
Systems integration - putting together hardware and software to solve customer's problems



Kellogg's cream rises to the top of a clotted Unigate

Clay Harris talks to Ross Buckland, soon to take a new post and under a heavy burden of expectation

MR ROSS Buckland, who becomes chief executive of Unigate on October 1, joins the dairy products and distribution group with the reputation of a man who can move a share price.

When his appointment was announced in July, Unigate's shares jumped by more than 5 per cent in a single day.

Last month, however, Mr Buckland was briefly credited with the ability to move blocks of shares as well. When Mr Larry Goodman unexpectedly sold his 8.8 per cent stake in Unigate, one of the reasons floated by the Irish agribusinessman's camp was his view that Mr Buckland's appointment was a watershed.

Earlier this month, even after noting Mr Buckland's "very impressive credentials", Salomon Brothers put out a detailed circular which unequivocally listed the shares as a "sell".

Salomon concluded: "Much of Unigate's portfolio of businesses represents unfamiliar territory to Mr Buckland and he is unlikely to initiate any fundamental restructuring until gaining a thorough understanding of its relative strengths and weaknesses. We believe that this learning experience will reveal that the options open to him are extremely limited."

Mr Buckland's Unigate tution begins with 42 separate visits to company facilities in October alone. "I join Unigate with as open a mind as possible," he said in an interview.

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TECHNOLOGY

The cat takes on a new life

John Griffiths examines the concept for a clean, efficient combustion engine

Petrol engines have their fuel and air mixed before entering the combustion chamber, allowing rapid combustion as soon as ignition takes place. This is good for efficiency and allows the engine to operate at high speed and develop a lot more power than a diesel. But the spark is necessarily brief, at one location, and will only ignite the mixture if fuel and air are in the chemically correct (stoichiometric) proportion. Little has to be done for combustion to fail.

Ironically, if less fuel is needed – when creeping along in traffic, for example – the air admitted to the engine must also be reduced proportionately or the mixture will not ignite at all. So the engine has to be throttled; a counter-productive approach since the engine then wastes power.

It is also impossible to completely burn a stoichiometric mixture quickly. So incomplete combustion produces poisonous carbon monoxide and unburned hydrocarbons. The combustion process is also very hot, oxidising not only fuel but nitrogen in the air – a factor in acid rain.

Catalytic converters deal with 90 per cent of such emissions. But these cars consume about 10 per cent more fuel than non-catalysts and emit 10 per cent more carbon dioxide.

Diesels are nearly twice as efficient as petrol engines. Very high compression ratios can be used because fuel is

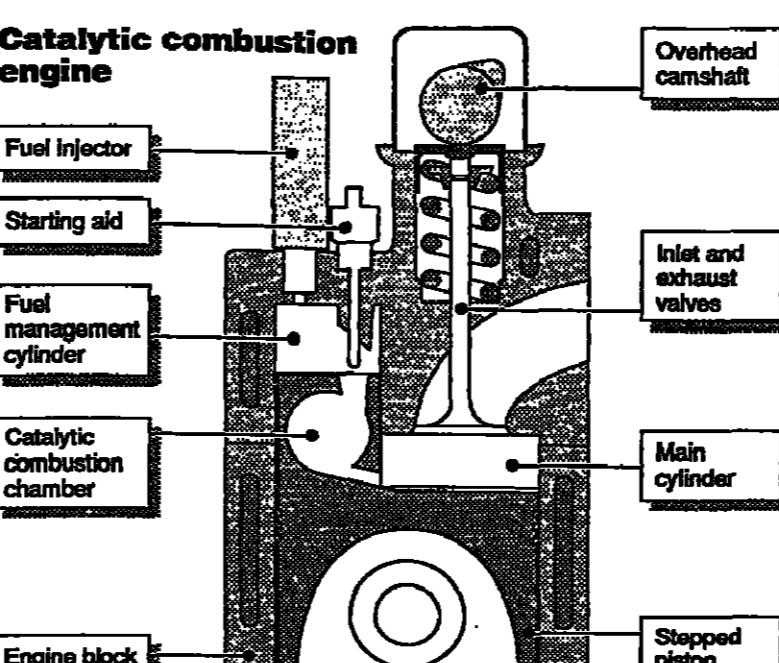
not injected until after the air has been compressed, so that there is no danger of premature combustion. Very lean mixtures can also be used under light load and no throttling is required. So efficiency in around-town driving goes up, rather than down as with petrol engines.

Diesel combustion results from very fine fuel droplets coming into contact with the hot compressed air. After a slight delay while the droplets heat up, they burst into flame together without the need for a spark.

Disadvantages are the slight delay while the droplets heat up and their slow burn relative to a homogeneous petrol/air mix. Thus diesels are relatively slow-running, heavily built to allow for the high compression ratio; noisy, and the source of undesirable particulate emissions as well as nitrogen oxides.

One key element of the MCC engine is the separation of a rich fuel/air mix from the bulk of the induced air during compression, thus gaining the diesel's advantage of a very high compression ratio without the risk of premature combustion. The other is the ignition of this mixture by a platinum catalyst coating the entire combustion chamber, claimed to promote complete combustion and the near-elimination of exhaust pollutants.

The combustion chamber is housed in a cylindrical, vertical extension of the piston (see diagram). The exten-



sion itself is used as a secondary piston within the "fuel management" cylinder.

During induction, air is drawn into the large cylinder – but also into the small cylinder via the combustion chamber. Fuel, meanwhile, is being injected continuously into the small cylinder. A pressure differential across the combustion chamber keeps the mixture inside the small cylinder.

On the compression stroke, air is forced through the combustion chamber into the small cylinder, keeping the increasingly rich fuel/air mix in place in the small cylinder until shortly before the top of the piston's stroke. The mixture is then forced into the combustion chamber.

Combustion is very rapid because of the large surface area causing ignition, and the swirl-creating vortex of the combustion chamber design. As the piston moves down, the burning

gases expand into the main cylinder, where combustion is completed.

Because the fuel is injected on to the upper surface of the secondary piston, which in normal operating conditions will be very hot, even low grade fuels such as kerosene could be used effectively.

The MCC engine is claimed to operate, in urban conditions, at 33 per cent efficiency compared with 14 per cent for a typical internal combustion engine and 43-44 per cent for one of the most efficient engines, a steam turbine.

The project has received £50,000 support from the Department of Trade and Industry, "but we really need £2m to get a running engine into a vehicle", says Dr Merritt.

Most important, however, he declares, is that "there should be an awareness that an alternative to the petrol or diesel engine does exist".

Synchrotron packs in the microchips

Manufacturers of semiconductor production equipment are developing new machines to satisfy the requirements of chipmakers to pack electronic components and more densely on to silicon.

As Japan has the largest concentration of major semiconductor makers, Japanese companies, backed in some instances by the Government, are highly active in this area.

Attention is focusing mainly on X-ray microlithography based on synchrotron orbital radiation (SOR), the same technology that Oxford Instruments is developing in the UK with funding from IBM.

Micro-lithography – the process used for etching a dense circuit pattern on a semiconductor substrate – is the cornerstone of integrated circuit fabrication. Systems have been developed using diverse radiation sources, including ultraviolet rays, excimer lasers, X-rays, electron beams and focused-ion beams.

Currently, volume production of microchips – especially the dynamic random-access memory (DRAM) – relies on optical microlithography. However, the wavelength of ultraviolet light can only produce a minimum feature size of 0.35 microns – just enough for a 64 megabit chip.

SOR is powerful radiation produced by electrons travelling at speeds close to that of light, bent by strong magnetic fields in circular accelerators known as electron storage rings or synchrotrons. X-rays generated by synchrotrons are highly directional, with an intensity produced by other sources.

While originally seen as instrumental in the development of 64 Mbit DRAMs, current thinking in Japan sees SOR as being key to the generation after that – 256 Mbit DRAMs. Prototypes of which are expected to become available "in roughly three years," says Hideo Yoshihara, project team leader with Nippon Telegraph and Telephone (NTT) at the firm's LSI Laboratories in Atsugi. He adds that "64 Mbit technology will rely on deep trench optical lithography," a three-dimensional etching technique in which patterns are cut down into the substrate.

Japan's commitment to SOR is growing rapidly, and not just at NTT. The National Laboratory for High Energy Physics in Tsukuba plans to convert its particle accelerator into a large-scale SOR facility at a cost of about Y10bn over the next five years.

A consortium of 15 companies, with 15 more to join later, plans to begin construction of a Y9.5bn (230m) SOR source in the Osaka area in 1993.

Researchers from universities and public laboratories will be able to use the facility at low cost. Participating companies include Sumitomo Electric Industries, Mitsubishi Electric, Ochiai, and Kansai Electric Power.

The Ministry of International Trade and Industry has also been active. MITI, which introduced Japanese semiconductor makers to microlithography in its five-year VLSI Co-operative Research Project in the late 1970s, continues to support research in this area. Last November Sortec, a research organisation established with MITI support in 1986 to conduct microlithography research, began operation of an SOR generator at its Tsukuba R&D centre.

Sortec expects the generator to have sufficient capacity to process 20-30 wafers per hour, which is about the same level as an optical microlithography system and much better than the four per hour from an electron beam machine. Matsushita has already developed an X-ray stepper from a Sortec design, and Sortec will use the device to develop a 0.25 micron fabrication process.

The Electrotechnical Laboratory of MITI's Agency for Industrial Science and Technology, in co-operation with Sumitomo Electric Industries, has also been busy. ETL has developed two types of compact SOR generator. After further tests, they will be used to manufacture industrial SOR generators in combination with a linear accelerator which Sunifomo will develop.

The Government's Science and Technology Agency is also developing SOR accelerators and is offering to co-operate with the governments of the US and EC member countries in developing SOR accelerators.

Stuart Dambrot

Snapping up the film market

nesses, the photographic film, in which it is world market leader. The market for films is growing by 5 per cent a year, with over 50bn snaps taken worldwide last year, according to Kodak.

It will also pitch the US company in direct competition with the might of Japan's leading electronics and film manufacturers, such as Canon, Sony and Fuji, which are focusing their efforts on still video cameras. With these cameras the image is recorded on to a floppy disc, instead of on to the camera film, and the images then displayed on the

television screen.

Still video cameras enable photographers to look at their snaps immediately and are relatively economical because the images can be erased and the disc used again. But several disadvantages have led to poor sales in the consumer market, particularly in the Mexican market, which pioneered the technology.

The relatively high price – Canon's Ion camera, for example, costs just under £500 – makes them unattractive for the tourist and family market. But perhaps a bigger question

mark hangs over the quality of the television pictures. With a still video camera the quality is limited by the speed of charge-coupled device – the specialist chip in the camera which determines the amount of information which can be recorded – and by the quality of the magnetic medium on which the images are stored.

Kodak, on the other hand, uses traditional chemical film, generally acknowledged as a far more sensitive medium for recording images. And by linking the negative-to-CD conversion process to the professional processing house – not

the consumer – it has been able to devise a high-quality scanning system which maintains the picture quality by digitising the 35mm image into 18Mbytes of information.

Nevertheless, Kodak acknowledges that continuing developments mean still video cameras are improving all the time. "The big question is, when will the quality of electronic still cameras improve so that it will compete with traditional film," says Dan Carp, vice-president and general manager of Kodak's European marketing companies.

Meanwhile Carp believes

Kodak is offering the consumer the best of both worlds: the high quality picture produced by film together with the electronics which enable the images to be manipulated.

Kodak has yet to prove that consumers are willing to pay the £300 or so for the special CD player needed to view the snaps produced by its Photo CD system, in addition to the £12 that will be charged for putting a 24-shot film on to disc. (For high definition television consumers will have to invest in yet another player.) The professional processing companies will also have to invest in 250,000 of equipment to do the conversion from negative to CD.

Della Bradshaw

RELIING family holidays memories used to be a case of passing round a well-thumbed bunch of photos or turning off the lights to watch a crackly home movie.

With the home movie largely replaced by the video, however, it is now the turn of the traditional printed photo to come under siege.

In an announcement this week Eastman Kodak said that it had developed a way of transferring photographic images from 35mm film negatives or slides on to a compact disc. Inserting the disc into a compact disc player, designed by Philips, would mean that individual snaps could be displayed on the TV screen.

The move will help Kodak protect one of its core busi-

nesses, the photographic film, in which it is world market leader. The market for films is growing by 5 per cent a year, with over 50bn snaps taken worldwide last year, according to Kodak.

It will also pitch the US company in direct competition with the might of Japan's leading electronics and film manufacturers, such as Canon, Sony and Fuji, which are focusing their efforts on still video cameras. With these cameras the image is recorded on to a floppy disc, instead of on to the camera film, and the images then displayed on the

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COMMODITIES AND AGRICULTURE

Soviet oil production forecast cut further

By Richard Gourlay

THE SOVIET Union has cut further its forecast of crude oil output for this year, confirming a concern about the reliability of energy supplies from outside the Gulf which earlier this week drove Brent crude oil prices to an 8-year high.

The cut probably means a further fall in Soviet exports, mainly to the eastern bloc, but the oil will in any case be lost to the world market at a time when analysts are concerned that Kuwaiti exports may not be easily replaced.

Dr Yuri Chernegov, a deputy minister in the Kremlin Bureau of Fuel and Energy, yesterday said Soviet output of

crude oil and condensates could fall 10m to 15m tonnes short of the Government's half-year estimate of 580m tonnes for the year. The new estimate is even further below the Government's 602m-tonne target.

Dr Chernegov, at a conference on Soviet joint ventures that output would pick up in 1991 and denied that exports would be affected this year.

However, Prof. Yevgeny Khartukov, head of the World Energy and Forecasting Group, the Moscow-based think-tank that does independent research for various Soviet ministries, said exports of crude oil were likely to fall by nearly 20 per

cent this year to little more than 100m tonnes.

The new Soviet forecasts came as oil analysts at brokers County NatWest Woodmac forecast the UK would become a net importer of oil in December as a result of shutdowns in North Sea fields. North Sea production would fall 300,000 barrels a day below consumption in December mainly because of the Forties and Brent pipeline systems. In August production was "disappointingly low" at 1.65m b/d, the analysts said.

Brent crude oil for November delivery slipped 6 cents in late trading to \$32.30 with ana-

lysts saying reports of higher than expected American gasoline stock figures triggering some profit taking.

Soviet production has been badly hit by shortage of supplies of oil pumping equipment, drills and pipes, most of which are made in the southern republic of Azerbaijan, which faced an almost total political and economic paralysis in January.

The earlier than expected leaders of the Soviet oil and gas workers in the enormous West Siberia oilfield threatened a strike unless they got goods to buy and better conditions.

These new factors come on

top of steadily falling output since the peak in 1988 because of a depletion of reserves, a lack of advanced technology and a reduction in investment in the oil industry.

The Soviet Union produced 62m tonnes of crude oil and condensates in 1988, falling to 50.7m in 1989 and what seems a likely maximum of 56.5m tonnes this year. According to Prof. Khartukov, Soviet production probably fell 5.5m tonnes this year, will be little short of last year's figure of 57.4m tonnes. The crude export fall this year from the 1988 level of 127.3m tonnes follows exports in 1988 of 144m tonnes, or 2.9m barrels a day.

"The means we must be very careful about granting wage rises," said the Minister. He criticised the "excessive flexibility, not to say irresponsibility," of wage concessions granted to state companies under the previous Government.

"The current labour situation in Peru's private and

workers have been on strike

since August 17 after the new board of directors refused to honour a generous settlement made by their predecessors.

The Ministry of Labour was

expected to give a final ruling on the strike yesterday, opening the way for a return to work. But, meanwhile, five strikers were injured one seriously, when police used tear

gas and gunfire to break up a protest march at Mineroper's copper refinery in the southern port of Ilo.

"State mining companies are, however, more directly affected by Peru's serious economic problems," the minister said. "Prudence will be needed in pay negotiations, which may mean conflict in the short term."

Peruvian mines minister urges caution on pay rises

By Sally Bowen in Lima

MINERO PERU, the Peruvian state mining company, is heading for a \$30m loss this year, according to Fernando Sanchez Alvarado, Minister of Energy and Mines in the new administration of Alberto Fujimori.

"This means we must be very careful about granting wage rises," said the Minister. He criticised the "excessive flexibility, not to say irresponsibility," of wage concessions granted to state companies under the previous Government.

"The current labour situation in Peru's private and

Salmon farmers net a rich highland harvest

David Blackwell on a 10-year-old industry that is now earning over £100m a year

A SALMON weighing more than 40 lb, wondrously marked with a dash of silver down each side and rising majestically to feed, is a beautiful sight. Dozens of salmon that size, swimming purposefully against the current can mesmerise the viewer – even when the current is artificial and the fish are going round and round a giant tank.

The magnificent 40-pounders are the broodstock which will be stripped of their eggs and milt in a couple of months to produce millions of offspring in the hatchery at Landcatch, one of Scotland's biggest independent salmon farms. The people who work in the industry, which has been widely criticised on both environmental and food safety grounds, are proud of their fish and happy to show them off.

"If we lose four or five of them, it's a black tie job," says Mr Hugh Currie, chief executive of Landcatch.

Salmon farming is big business in Scotland, even though it is little more than 10 years old. In 1980 some 600 tonnes of fish were harvested. By last year the harvest had reached 28,500 tonnes at £4,000 a tonne. Prices have remained static this year, but production is expected to rise to 35,000 tonnes, according to the Scottish Salmon Growers Association.

Perhaps more important is the fact that the new industry has brought much needed jobs to the Highlands and Islands, employing 6,300 out of a total population of 250,000.

The Landcatch farm, which employs 41 people, was started in 1989 on the 16,000-acre Ornansay estate in Argyll by Loch Caolisport. Sir William Lithgow, of the famous Glasgow shipbuilding family, was looking for ways of using the estate's resources, which included a couple of freshwater lochs 200 metres above sea level and a 10-mile frontage on Loch Caolisport. Sir William



Landcatch draws in the profits at Sir William Lithgow's estate

hiked to describe the salmon project as "farming water."

The key to the whole project is an integrated hydro-electric power project, taking 10m gallons a day – enough for a town of 70,000 people – from the two lochs and producing 4.5m kWhs a year. Once the water has passed through the power station, it goes through the freshwater system used for the hatchery and smolts, as young salmon are known before they go to sea.

The result of the investment (\$3m for the hydro scheme and \$1.5m for the fish farm) has been the regeneration of the estate, according to Mr Currie, and profits of more than \$1 a year before tax. Most dramatically the local school, which had only three or four pupils in 1980, had an intake of 17 last month and is now looking for a second teacher.

The whole project has been built to be as unobtrusive as possible. Pipelines are under-

ground, and the tanks have been hidden by a large bank so that from the loch it is hard to spot where the fish farm is.

Spreading across the loch to the cages where the salmon are held for two sea winters before harvesting, seals flop lazily into the water and cormorants skim the waves. Only one seal has been shot this year for continually trying to break into a cage, and workers point out the abundant wildlife.

Both the farms earn a large proportion of their money by selling eggs and smolts to other companies. At Landcatch, between 16m and 20m eggs are harvested each year, while Otter Ferry takes 10m eggs, keeping about 800,000 for itself.

The health of the fish is obviously an important consideration – at the smolt stage there are 15,000 6-inch fish in a tank of 3 metres diameter. Fish farmers agree that stress is the most damaging thing the fish can be subjected to.

"The key to salmon farming

is to keep stress to a minimum at all times," says Mr Currie.

Landcatch spreads its cages across three sites in Loch Caolisport, Loch Fyne and the Shetlands, leaving one site fallow each year in rotation.

"We have got an awful lot to

learn from conventional farming – this means that if there is any disease it does not spread to the different year's crops," points out Mr Currie.

"We feel that it gives better life expectancy for the sites – it's good management practice."

Questions have been raised about the use of dichlorvos, which is on the Government's Red List of chemicals it wants to eradicate, to cure sea lice, a common ailment. Mr William Crowe, chief executive of the Scottish Salmon Growers' Association, said that 400 operators had been trained to use the chemical, which is dangerous at the mixing stage.

The good land has been kept, while the hill country has been sold for forestry – a fate which would probably have overtaken all the land but for fish farming.

Conducting the whole operation on land has several advantages, Mr Barge says. It reduces the risk of storm damage, attacks by predators, disease and algae blooms. Disadvantages include higher capital costs and pumping costs – 10,000 gallons a minute are pumped through the tanks at Otter Ferry. But these are offset to some extent by the lack of a need for boats and lower sheaf costs.

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Please complete your name and address, giving company details if appropriate. Then complete the section which applies to you. Tick boxes to indicate "Yes", leave them blank for "No". Tick more than one box if appropriate. All replies are treated in the strictest confidence. Post this completed survey to 3i, The Wheel of Change in Business, FREEPOST, 91 Waterloo Road, London SE1 8BR.

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MAKE IT YOUR BUSINESS TO CHANGE

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INDIVIDUALS

- When are you planning to own and manage your own business? In 1 year 2-3 years 3-4 years 5+ years
- How are you planning to gain ownership of your own business? Management Buy-out Management Buy-in Start a new business I need to find out more about the various methods of owning my own business
- For a Management Buy-in, have you identified a target company? Yes No

GETTING INTO BUSINESS

- Do you have a start up idea? In mind Prepared a business plan Not yet Already started but need additional capital
- In which industry are you planning to start your business?
- Have you put together a management team? Yes No
- When are you planning to start your business? In 1 year 2-3 years 3-4 years 5+ years

GROWING A BUSINESS

- How are you planning to grow your business? Acquire another business Develop a new product/market Change location Or are you growing faster than your finances will allow?
- How much capital do you estimate you will need to fund your growth in the next 2 years? Up to £100,000 £100,000 - £500,000 £500,000 - £1m More than £1m

CHANGE OF OWNERSHIP

- Having built up your business do you want to: Pass it on to the next generation in your family? Realise some cash as a reward for all your effort but stay involved? Sell your shareholding? Sell your business? Sell to the management team, or strengthen the management team in order to sell to them in the future?
- By when do you expect to have achieved these plans? Over the next year Over the next 2 years Over the next 5 years

LARGE BUSINESS (Turnover £100m +)

- Large businesses face key strategic issues in the 90s concerning shareholder value, the problems of short-termism, and the role of middle management. 3i has prepared several publications which focus on the issues and challenges facing corporate management. Please indicate if you would like to receive a copy of the following:

Generating Shareholder Value - an in-depth report.
 PLC UK - Corporate Attitudes to Stock Market Valuations - a Survey of 200 Finance Directors.
 Towards the Entrepreneurial & Empowering Organisation - a transcript of a major conference held in association with Tom Peters.

ADVISERS

- If you are a financial or legal adviser to businesses and would like to find out more about 3i and venture capital, please tick this box.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

EMS query weakens sterling

STERLING fell by nearly 2 per cent yesterday against the US dollar after some market participants interpreted comments by Mr Karl Otto Pöhl, president of the Bundesbank, as meaning that the pound's full entry into the European Monetary System could be delayed.

Mr Pöhl said that countries with high rates of inflation would find it difficult to take part in full European Monetary Union. He went on to say: "Without mentioning names, can a country with an inflation rate three times that of Germany's peg its currency to the D-Mark?"

The remarks produced heavy selling of sterling with the pound falling to DM2.9450, down 2.5 pence on the day, down 3.8 cents. Sterling recovered slightly in the close, particularly against the D-Mark, to finish at DM2.9450 and also at £1.8850.

Currency analysts took a more cautious view of Mr Pöhl's remarks. They said he was not referring to the timing of sterling's full entry into the European Monetary System, but in the wider issue of full European Monetary Union.

Mr George Magnus, international economist at Warburg Securities, said he suspected it had "been an opportunity by

the foreign exchange market to generate volume. Pöhl was talking about the philosophy of EMU and not to the London markets."

Nevertheless, the markets were beginning to wonder whether sterling would become a full EMS member this year, he added.

Sterling closed unchanged at SF2.4800, at Y359.25 from Y268.75, and at FF9.2975 from FF9.9500.

The Bank of England's sterling index closed at DM1.5880 from DM1.5480, at Y137.55 from Y137.45; and at SF1.3065 from SF1.2220; and at FF9.2500 from FF8.1850.

The dollar's index closed at 82.8, up 0.5.

The Italian lire strengthened after the Bank of Italy sold dollars and European Currency Units at the Milan fixing. UK currency dealers suspected the Bank of Italy had also been buying lire in London although there was no confirmation of this. The D-Mark finished at 1,747.00 down from 1,749.50.

Mr Greenspan's remarks reversed the speculation of previous days that an easing in

US monetary policy was imminent. Most economists still believe the Fed will be forced to ease policy, though this may not be until next month.

The pressures on the Fed to ease were underlined by the Beige Book, its regional survey of US economic activity. The report said growth was slowing or declining in most parts of the country.

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Sterling closed unchanged at SF2.4800, at Y359.25 from Y268.75, and at FF9.2975 from FF9.9500.

The Bank of England's sterling index closed at DM1.5880 from DM1.5480, at Y137.55 from Y137.45; and at SF1.3065 from SF1.2220; and at FF9.2500 from FF8.1850.

The dollar's index closed at 82.8, up 0.5.

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WORLD STOCK MARKETS

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AUSTRALIA			FRANCE (continued)			GERMANY (continued)			ITALY (continued)			SWEDEN		
September 19	Secs	+ or -	September 19	Frs.	+ or -	September 19	Secs	+ or -	September 19	Kroner	+ or -	September 19	Kroner	+ or -
Austrian Airlines	2,980	-30	Bayer-Say	792	-7	BMW	544	-10	SACI	1,520	-15	AGA Sv-Fred	290	-5
Creditanstalt	4,400	-208	Bosch	632	-47	Bayer-Verso	365	-45	Sirlo Spz	11,800	-309	AM-Last B Fred	210	-
Erste Bank	2,000	-200	Bouygues	428	-85	Beveridge	735	-40	AM-Last F Fred	210	-	Arco	210	-
Landesbank	1,200	-10	Bouygues	428	-85	Bayer-Kredit	651	-10	Arco Corp	210	-	Arco Corp	210	-
DMB	1,200	-10	CB&I Packung	1,654	-105	Bayer-Mit	368	-10	Arco Corp F	210	-	Arco Corp F	210	-
Postbank	1,520	-70	Commerz	3,148	-10	Bayer-Schw	710	-71	Toro Atacor	210,400	-700	Arco Corp F	210	-
Bank	812	-7	Corvet	336	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Reinhard	1,200	-10	Club Mediterraneo	410	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Stadt-Galer	1,200	-10	Commerz	710	-10	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Weltbank	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Verba	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Westerberg	1,400	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
BELGIUM/LUXEMBOURG			September 19	Frs.	+ or -	September 19	Frs.	+ or -	September 19	Kroner	+ or -	September 19	Kroner	+ or -
September 19	Frs.	+ or -	September 19	Frs.	+ or -	September 19	Frs.	+ or -	September 19	Kroner	+ or -	September 19	Kroner	+ or -
Ar. B. & C.	3,920	-180	Ar. B. & C.	640	-10	Belgian-Caisse	594	-10	SACI	1,520	-15	AGA Sv-Fred	290	-5
Belgian Nat.	2,400	-208	Belgian-Caisse	592	-7	Bayer-Verso	365	-45	Sirlo Spz	11,800	-309	AM-Last B Fred	210	-
Belgian Nat. 2	1,200	-10	Bouygues	428	-85	Beveridge	735	-40	AM-Last F Fred	210	-	Arco	210	-
Belgian Nat. 3	1,200	-10	Bouygues	428	-85	Bayer-Kredit	651	-10	Arco Corp	210	-	Arco Corp	210	-
Belgian Nat. 4	1,200	-10	CB&I Packung	1,654	-10	Bayer-Mit	368	-10	Arco Corp F	210	-	Arco Corp F	210	-
Belgian Nat. 5	1,200	-10	Commerz	710	-10	Bayer-Schw	710	-71	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 6	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 7	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 8	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 9	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 10	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 11	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 12	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 13	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 14	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 15	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 16	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 17	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 18	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 19	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 20	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 21	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 22	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 23	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 24	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 25	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 26	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 27	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 28	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 29	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 30	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 31	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 32	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 33	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 34	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 35	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 36	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 37	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	-
Belgian Nat. 38	1,200	-10	Corvet	776	-1	Bayer-Verso	1,105	-10	Toro Atacor	210,400	-700	Arco Corp F	210	

Continued on Page 39

AMERICA

Mr Greenspan's remarks put equities on defensive

Wall Street

REMARKS by Mr Alan Greenspan, Federal Reserve chairman, who displayed considerable concern about inflation and, therefore, caution about lowering interest rates, put equities on the defensive yesterday, although selling did not produce large losses, writes *Janet Bush* in New York.

At 2pm, the Dow Jones Industrial Average was 16.83 lower at 2,554.46 on moderate volume of 91m shares. On Tuesday, the Dow had risen 3.96 to 2,571.23.

Mr Greenspan said that the core rate of inflation had edged higher in spite of the sluggishness in business activity this year. He also said that he had seen no cumulative unwinding of economic activity, suggesting that the central bank still sees slow growth rather than a recession ahead.

Although Mr Greenspan still seemed to see scope for lower interest rates on a credible budget accord, he expressed concern about the effect on the yield curve of any easing in monetary policy. He appeared to be referring to a marked steepening in the yield curve in recent weeks as long-dated Treasury bond yields have risen sharply reflecting concerns about inflation, particularly since the surge in oil prices since August.

EUROPE

Company news reinforces bearish mood in bourses

LIFE WENT on in bourses yesterday, as Paris and Brussels, in particular, saw batches of company news, but there was little spice in share prices, writes *Our Markets Staff*.

FRANKFURT hit another brace of 1990 lows as the DAX index closed 19.75 down at 1,487.54 after a 1-point drop to 1,486.66 in the FAZ at mid-session. Volume was still depressed but high enough, at DM4.5bn against Tuesday's DM4.1m, to support reports of foreign selling.

The DAX is now nearly 25 per cent lower than its 1990 intraday peak. Professionals complained that sentiment had reached the point where fundamental investment analysis had an almost incidental effect on individual share prices.

Degab, Deutsche Bank's research arm, downgraded its forecasts for Daimler earnings by DM1 to DM50 for 1990 and by DM5 to DM49 for 1991; but Daimler shares merely followed the market down with a DM9.50 fall to DM65.50. Volkswagen, which went through the downgrading process at the end of August, dropped DM10.50 to DM19.50, a fall of more than DM40 from Monday's pre-bourse level.

Big losers of the day included a former "Ostphantasia" candidate, the building materials group Billfinger & Berger, which shed DM40 to DM840; a failed bid stock in Linotype, down DM40 at DM700; and the upmarket hope of the motor industry in Porsche, DM50 lower at DM830.

PARIS slipped again in thin trading, with attention focused on a few blue chips and company news stories. The CAC 40 index declined 9.65 to 1,570.38, ending above its low of 1,560.12 after Wall Street opened slightly higher.

BSN, the food group, fell FF33 to FF735 with 268,000

On interest rates, Mr Greenspan said that monetary policy would depend on the specifics of the situation which are shifting day by day.

Financial markets were also digesting the latest Tan Book of regional economic reports from Federal Reserve banks, which said that economic activity in most areas was expanding more slowly or declining and that retail sales and consumer spending were tending to weaken.

The equity weakness came in spite of a steady performance in the long end of the bond market, which was cheered by Mr Greenspan's remarks on inflation and in spite of lower crude oil prices.

There was a lengthy opening delay in Merck on Monday morning after Vertex Securities downgraded the stock to hold from accumulate, citing increasing evidence that the company's prostate drug Proscar, had "no meaningful impact" on asymptomatic patients with enlarged prostates. Merck was down 53¢ at \$76.50.

Waste Management gained 5¢ to \$24.40 after its board approved plans to repurchase up to 22m common shares, or about 5.1 per cent of its shares outstanding over two years.

Price Power slumped 53¢ to \$30.40 after the company said that its earnings this year would be below those achieved in 1989 because of an expected

surge in oil prices.

TORONTO stocks remained stuck in a four-point range at midday. The composite index gained 0.3 to 2,367.0 on volume of 11.6m shares. Declines led by 246 to 167.

Dofaco firms C\$0 to C\$19 after announcing that it had signed a joint venture agreement to construct a C\$40m galvanizing line in Canada. Stelco shares recovered C\$1 to C\$14.40 after news on Tuesday that it had cut its common quarterly dividend to 12 cents per share from 24 cents.

Northern Telecom rose C\$1 to C\$27. Northern Telecom said on Tuesday it had won a C\$7.7m contract with Digital Telecommunications.

Malaysia presses ahead with privatisation

The Gulf crisis has not torpedoed the Telekom flotation, writes *Lim Siong Hoon*

MALAYSIA'S underlying strength as a net oil exporter has failed to support the Kuala Lumpur stock market since Iraq invaded Kuwait. There was little movement yesterday, but by Tuesday of this week the market had lost more than 16 per cent in local currency terms since August 1, as measured by the FT-Actuaries World Indices, against 12.3 per cent for the Pacific Basin ex-Japan, and 14.7 per cent for the world at large.

It is scheduled flotation later this year, contrary to speculation. Simultaneously the Government revealed that Malaysia's real gross domestic product (GDP) during the first half of this year grew by 9.3 per cent as against a forecast for 1990 of 9 per cent.

The stock exchange is a cornerstone in Malaysia's privatisation programme, and Telekom holds a special place in this, for three reasons:

- first, as a flagship listing anticipated at home and abroad. At M\$2.5m (US\$927m), or 25 per cent of the Telekom equity capitalisation at the offer price, the new issue will provide a financial litmus test for the stability of the market;

- second, the flotation should help pump new life into the market's narrow, provincial image, and the Malaysian Government clearly believes that equities will reflect the economic backdrop, sooner rather than later.

- third, it will give diversity and a measure of corporate maturity to the market. There aren't many stocks that can count among international portfolios, but Telekom hap-

pens to be one of them," says Mr Lau Yew Kong, a research manager at the brokers CIMB Securities.

Kuala Lumpur is primarily a domestic market, dominated by local players and prone to speculative instincts. Thus it is vulnerable to sentiment in Tokyo, Hong Kong and Taiwan, which have been a significant source of investment in recent months.

Economically, too, Malaysia

is not as insulated from events abroad as its people are encouraged to believe. Its foreign trade amounts to more than 100 per cent of GDP, compared with 40 to 70 per cent in neighbours such as Thailand and the Philippines.

There are unwritten laws, which aid this process. The market's supply capacity is directed towards new listings, rather than rights offers from existing quoted companies which, in recent months, have been curtailed. Demand, too, is often stoked up by keeping offer prices deliberately low. EON was pegged at 13 times earnings, against the market's price/earnings average of 21. The result was an over-subscription of 22 times.

At M\$5 a share, Telekom's price is 11 times against the M\$9.99m 1991 forecast earnings (M\$330m in 1990). A little over half of Telekom's 50m-share offer, 13 per cent of the group, is placed with state institutions in Asia.

Although the Telekom flotation will require a quantum leap in demand (Kuala Lumpur raised just M\$30m last year), no

one seems to doubt that the subscription will be met. The July public sale of Edaran Otonom Nasional (EON), the local Proton car distributor, drew M\$1.8bn as against its target of M\$650m.

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ASIA PACIFIC

Nikkei fluctuates before ending at 1990 low

Tokyo

CONFICTING influences led to indecisive trading yesterday, as the Nikkei index fell for the fifth day running and registered a new low for the year, writes *Michio Nakano* in Tokyo.

Share prices were moderately strong at the start of trading. New York's small rise on Tuesday, in spite of discouraging US trade and consumer price figures, added to the brighter mood. Firmness in futures spilled into the cash market and the Nikkei gained more than 200 points, taking it briefly above 24,000 in the morning.

The upward momentum fizzled out, however, as futures prices weakened. After another burst of strength in late trading, also supported by a rebound on the futures market, the Nikkei succumbed to index-linked selling and closed with a loss of 158.65 at a low for the day, and for the year, of 23,761.7. The day's high was 24,131.29.

Shares traded. The Comit index fell 12.22 to 583.46.

Enimont, the chemical group, was among the few shares that bucked the trend, adding 1.3 to 11.20 on speculation that there could be a public offer for its outstanding shares. Among industrial stocks, Fiat fell 1.14 to 16.50.

BRUSSELS approached its year as the cash market index ended 90.21 or 1.7 per cent to 52,465.66, disappointing first-half company results had added to the depression.

ACE-Union Miniere, the metals company, fell BF220 to 7.3 per cent to BF2,900 after Tuesday's price news. Barco, the electronics company, lost BF55 to BF1,615 after announcing flat six-month earnings; and Kredietbank eased BF80 to BF1,315 after a 2.1 per cent to 9.5 to 9.5 in thin trading.

Many analysts were using the lull in activity to visit companies and the news from some was surprisingly good. Ms Dorothy van Vredenburch of Carnegie International, who visited Pakhao last week, said the services and transport group was thriving on the volatility in the oil price, which was likely to produce windfall gains for its oil storage business. Ahold, also visited recently, was seeing further margin improvement as a result of its reorganisation over the last few years. Another bright spot was NMB Postbank, whose yield was now equal to the Dutch long bond of 8.5 per cent.

MADRID recovered in late trading to end slightly higher, as foreign institutions picked up bargains. The general index added 0.30 to 222.76, after standing at 222.78 at mid-session. Repsol, the oil group, rose Pta50 to Pta2,215.

OSLO was struck down by the all-share index 6.70 lower to 55.75 in moderate trading worth Nkr280m. There were fears that Prime Minister Jan Syste might resign after admitting to breaking Norwegian corporate laws. HELSINKI continued to slide with the unitas all-share index giving up 10.2 or 2.2 per cent to 450.4.

STOCKHOLM was broadly unchanged. The Aftarsvalden General index rose a marginal 0.5 to 1,090.1 in turnover of 2,074. Ericsson Free B shares climbed SKr15 to SKr1,130 before their five-for-one split, effective today.

YOKOHAMA extended its losses as the lira slipped to bottom place in the EMS on concerns that Italy's dependence on imported oil would raise inflation and lead to higher interest

rates. The smaller regional banks are likely to go under. Bank shares, therefore, continued to slide, with Industrial Bank of Japan down 11.10 to 12.40.

Fuji Bank fell 6.5 per cent or Y140 to Y2,040 as investors regarded its shares as expensive relative to other majors.

High-technology issues fell on worries about the weakness of the economy in the US, to which many are major exporters. Canon, the camera and precision equipment maker which has a high export ratio of 75 per cent, lost Y30 to Y1,500. Pioneer Electronic, with an export ratio of 47 per cent, declined Y120 to Y4,500.

In Osaka, lacklustre trading saw the OSE average gain a modest 43.05 to 26,027.06. Volume rose sharply to 260m shares from Tuesday's 174m, although 220m were said to be cross trades.

Declines led by 555 to 558. Turnover decreased from 400m to 350m shares the Topix index of all listed stocks lost 15.61 to 1,799.72 and, in London, the ISE/Nikkei 50 index eased 2.13 to 1,353.38.

Yesterday saw substantial cross trades as financial institutions sought to realise profits. Meanwhile, investors took a more sober view of market rumours which had enlivened proceedings on Tuesday. Talk that Japan's big four securities houses would ask the authorities to support the market, for example, tailed off.

Press reports about the banks' difficulties in meeting capital adequacy ratios, the bear market and an uncertain outlook for property prices have made prospects for the banking sector look grim.

Several Japanese banks have had their credit ratings downgraded or "watch" listed by a leading credit rating company. Rumours abound that some of

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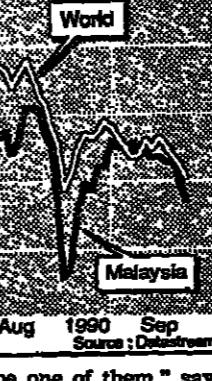
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Yesterday saw substantial cross trades as financial institutions sought to realise profits. Meanwhile, investors took a more sober view of market rumours which had enlivened proceedings on Tuesday. Talk that Japan's big four securities houses would ask the authorities to support the market, for example, tailed off.

Press reports about the banks' difficulties in meeting capital adequacy ratios, the bear market and an uncertain outlook for property prices have made prospects for the banking sector look grim.

Several Japanese banks have had their credit ratings downgraded or "watch" listed by a leading credit rating company. Rumours abound that some of

FT-A World Indices in local currencies (rebased)



Aug 1990 Sep 1990
Source: Datstream

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